



SOLANO COUNTY COMPREHENSIVE PREVENTION PLAN

*A Strategy to Leverage Federal Funding Through
the Family First Prevention Services Act*

2023-2027

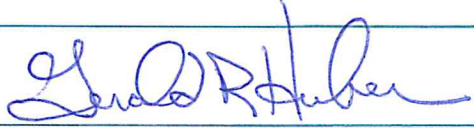



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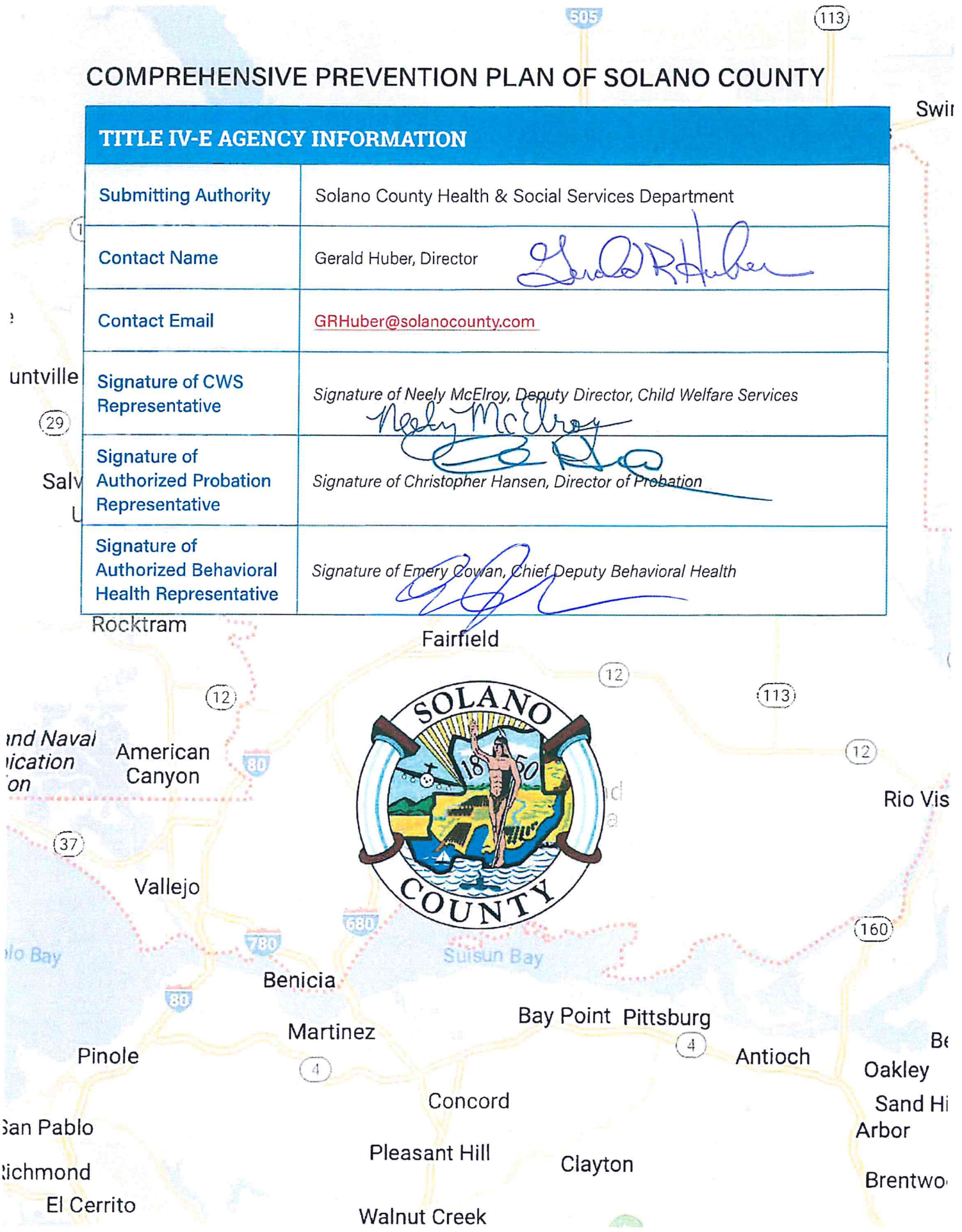


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COMPREHENSIVE PREVENTION PLAN OF SOLANO COUNTY

TITLE IV-E AGENCY INFORMATION	
Submitting Authority	Solano County Health & Social Services Department
Contact Name	Gerald Huber, Director 
Contact Email	GRHuber@solanocounty.com
Signature of CWS Representative	Signature of Neely McElroy, Deputy Director, Child Welfare Services 
Signature of Authorized Probation Representative	Signature of Christopher Hansen, Director of Probation 
Signature of Authorized Behavioral Health Representative	Signature of Emery Cowan, Chief Deputy Behavioral Health 



INTRODUCTION

Solano County's Commitment to Prevention

In 2018, federal enactment of the Family First Prevention Services Act (FFPSA) established a new and optional opportunity for county agencies to access federal Title IV-E funds to prevent the need for foster care, albeit with numerous restrictions. FFPSA allows public agencies to receive federal reimbursement for a limited set of federally approved, evidence-based prevention programs delivered to children and families who are considered to be at "imminent risk" of foster care involvement and classified as "candidates for foster care." The State of California has begun the process of opting into FFPSA for the purposes of accessing IV-E prevention funding, and guidance issued in March 2022 (ACL 22-23) by the California Department of Social Services (CDSS) established an opt-in process for counties, which Solano County has elected to pursue.

The Solano County Health and Social Services Department (H&SS) mission is to promote healthy, safe and stable lives in Solano County and the core department values are diversity, respect, integrity, fairness, transparency, equity and responsiveness. The Child Welfare Services (CWS) Division—which oversees a range of services related to family preservation, foster care, and adoption—works to protect children from abuse and neglect by strengthening their families or finding safe, permanent homes so that they can grow into healthy, productive adults. One of the highest priorities of Solano County CWS is to maintain children safely in their homes whenever possible.

Solano County has a long history of developing and administering programs to prevent child maltreatment and the need for removing children into foster care.

SOLANO CHILDREN'S TRUST FUND

County Children's Trust Funds (CTFs) were established in 1983 with the purpose of supporting child abuse prevention and intervention services in the community and funding Child Abuse Prevention Councils (CAPCs), which are committees in each county that coordinate local child abuse prevention efforts. The CTF is primarily funded through birth certificate fees, but revenue sources also include restitution fines for child abuse crimes, specialty license plate fees, federal Community-Based Child Abuse Prevention (CBCAP) Program grants, and donations. County Boards of Supervisors (BOS) in each county set up commissions to allocate the funds; if the county does not set up a separate commission for this purpose, the county's funds go to the State Children's Trust Fund, and the BOS must apply for the funds. Counties are required to provide a local match for the CTF dollars that go to the CAPC.

From 1983 to 2021, CTF was managed by the Solano County Children's Alliance, which annually planned the use of it. Solano County CTF had been used primarily to fund the services of family resource centers, with 6% of the fund going to the CAPC in FY2019-20. Upon Board designation, the Children's Alliance was transitioned into the Child Abuse Prevention Council. The CAPC is now operated through the nonprofit Children's Network of Solano County via a contract with Solano County Child Welfare Services. As a result, Child Welfare Services allocates the funds from the Children's Trust. Funds from the CTF combined with funds from the County General Fund are utilized to facilitate the CAPC.

SOLANO CHILD ABUSE PREVENTION COUNCIL (CAPC)

The Solano CAPC was formed by action of the Solano County Board of Supervisors on November 4, 1997, as a means to coordinate community efforts to prevent and respond to child abuse. Although the name has changed over the years, the multi-disciplinary CAPC has been in place for over 25 years. The purpose has always been, and continues to be, to:

1. Provide a forum for interagency cooperation and coordination in the prevention, detection, treatment, and legal processing of child abuse cases;
2. Promote public awareness of the abuse and neglect of children and the resources available for intervention and treatment;
3. Promote and facilitate training of professionals in the detection, treatment, and prevention of child abuse and neglect;
4. Recommend improvements in services to families and victims; and
5. Encourage and facilitate community support for child abuse and neglect programs.

Solano County's Integrated Family Support Initiative (IFSI), later known as the Family Strengthening Partnership (FSP), was funded by First 5 Solano from 2001 to 2012, when reduced funding ended the program. Modeled on the California Safe and Healthy Families (CalSAHF) Program that was piloted in Solano County, it was a multidisciplinary, county-wide effort organized to provide seamless family support services through home visits to isolated, at-risk families and their children ages 0–5. The collaborative included representatives from a family resource center in each city of Solano County, Child Welfare Services, public health nursing, substance abuse specialists, early mental health providers, local homeless shelters, and additional child-serving agencies. There was a formal MOU with over 20 signing partners.

The initiative was designed to be community-based and filled a gap in services. Services, including those provided by County staff, were provided through

a network of community-based family resource centers, where parents were involved in governance and strategic planning. The program focused on families with children 0-5 who were at risk of child abuse and neglect because of geographic, economic, social, or cultural isolation. IFSI/FSP addressed the needs of these families by providing a comprehensive range of support services including: basic needs, education, employment, family functioning, health education, income maintenance, legal services, medical health, and mental health services. The initiative was a model of collaboration involving public-private partnerships and was acknowledged with a National Association of Counties (NACO) Care for Kids Award in 2006.

IFSI/FSP also demonstrated improved outcomes. In 2007–08, 199 children ages 0–5 years who were at-risk for abuse and neglect but assessed out by Child Welfare Services received services from IFSI/FSP and all remained in their homes. Keeping these children safely in their homes with their families also achieved significant cost-avoidance to Solano County, both in direct foster care costs, and in county, state, and federal foster care placement costs. An additional 406 families that received intensive case management and were tracked by the Family Development Matrix for at least two assessments reported improved knowledge of resources (85%), improved conflict resolution skills (73%), improved relationships with neighbors (74%), improvement with substance abuse (69%), improvement in accessing health resources (84%), improvement in job skills (56%), and increased income (68%).

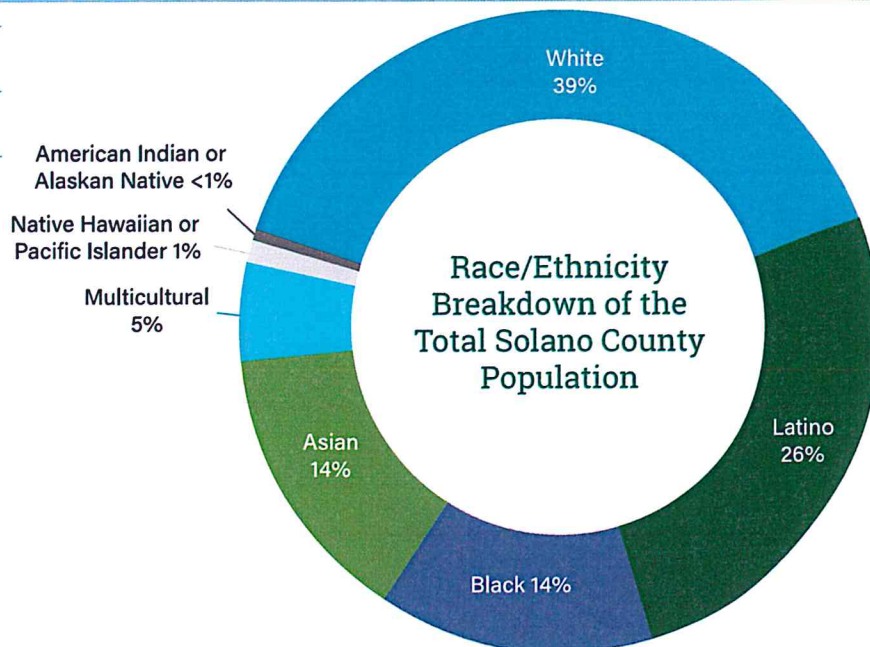


In developing this Comprehensive Prevention Plan (CPP), Solano County reaffirms its commitment to keeping children and families together and preventing the need for foster care whenever possible while pursuing opportunities to leverage federal Title IV-E funding to expand the availability of prevention services within the County.

Solano County Data Profile

Population¹

Total Population	452,768
Children Ages 0-17	98,285



Child Welfare Rates (per 1,000)²

	Solano	CA
Allegations	59.3	49.5
Substantiations	3.4	5.8
Entries to Foster Care	1.3	2.3

Unique Solano County Indicators

- » In 2022, of the 131 entries into foster care 28% were children under the age of one.²
- » Rates of entries into foster care are higher for children who are Black or Native American compared to children who are white, Asian, or Latino.²
- » In Solano County, it is estimated that one in five children (20.6%) have experienced two or more adverse experiences.³
- » In 2021, there were 2,219 domestic violence-related calls for assistance, and that number has been steadily increasing for nearly a decade.⁴

1 State of California Department of Finance (n.d.). County and State Population Projections (2010-2060) by Age. Retrieved from <https://dof.ca.gov/Forecasting/Demographics/Projections/>

2 University of California at Berkeley California Child Welfare Indicators Project. CCWIP Reports JAN2022-DEC2022. Retrieved from <https://ccwip.berkeley.edu/childwelfare/reports/AllegationRates/MTSG/r/rts/s>

3 Let's Get Healthy California (n.d.). Proportion of Children Who Are Exposed to Adverse Experiences (Parent Reported). Retrieved from <https://letsgethealthy.ca.gov/goals/healthy-beginnings/adverse-childhood-experiences/>

4 OpenJustice (n.d.). Domestic Violence-related calls for assistance. Retrieved from <https://openjustice.doj.ca.gov/exploration/crime-statistics/domestic-violence-related-calls-assistance>

GOVERNANCE STRUCTURE

In 2018, the State of California passed Assembly Bill 2083 (AB 2083) which required counties to develop and implement a Memorandum of Understanding (MOU) outlining the roles and responsibilities of the various local entities that serve children and youth in foster care who have experienced severe trauma. In 2021, Solano County established an Inter-Agency MOU regarding the delivery of integrated, comprehensive, culturally responsive, and evidence-based/best practice designed services to children, youth, and families between the Solano County Child Welfare Services Division (CWS), Solano County Probation Department (Probation), Solano County Health and Social Services Behavioral Health Division, Solano County Office of Education (SCOE), and North Bay Regional Center.

To ensure broad coordination with, and participation from, cross-sector partners and key stakeholders, the MOU also established the System of Care (SOC) Interagency Leadership Team (ILT) which formally engaged a range of other system partners including:

- » Solano County Department of Child Support Services (Child Support)
- » First 5 Solano County
- » County Counsel Department (County Counsel)
- » Presiding Judge, Superior Court of Solano County, Juvenile Division
- » Solano County Health and Social Services Public Health Division (Public Health)
- » Court Appointed Special Advocates (CASA)
- » Solano County Health and Social Services, Fiscal Division (Fiscal)
- » Parent and youth representatives from the child welfare and probation systems
- » Leadership representatives from partner agencies who serve children in Solano County
- » Employment & Eligibility Services (E&E)

✓ The vision for the MOU is:

"All children, youth, families, and communities in Solano County will thrive in safe, healthy, and permanent living situations that meet their social, emotional, cultural, behavioral, educational, and economic needs."



As suggested by CDSS in ACL 22-23, Solano County intends to use the SOC ILT as the basis for ongoing cross-sector collaboration envisioned in the CPP. It will also utilize the Solano Child Abuse Prevention Council as a secondary advisory body.

The SOC ILT—which meets monthly—has been working to develop the CPP since March 2022. SOC ILT members provided extensive feedback during the County's focus groups, Capacity Assessment, selection of a data framework and indicators, and distribution of an evidence-based program survey, and have participated in all decision-making around the development of the CPP.

CROSS-SECTOR COLLABORATION, PARTNER ENGAGEMENT

REQUIRED PARTNERS	SUGGESTED PARTNERS
<ul style="list-style-type: none"> » Child Abuse Prevention Council (CAPC) » Child Welfare Agency » Probation Department » Tribal Representation » Office of Education » Behavioral Health Department » Non-Profit/Community-Based Organizations » Family Resource Centers » Foster Family Agencies » Youth Leader (Lived Expertise) » Parent Leader (Lived Expertise) » Former Foster Youth » Foster youth currently (18+THP) 	<ul style="list-style-type: none"> » System of Care partners » Private Organizations » Evidence-Based Program Provider/Purveyor » Program Evaluator » Faith-Based Institutions » First 5 » Public Health Department » Public Assistance Department » District Attorney's Office » Early Childhood Programs » Housing Department/Authority » Homeless programs » Local Regional Centers » Local Offices of Employment/Career Centers » Local Vocational Trainings Centers/Community Colleges » Others identified by the collaborative

The children, youth, and families that are the intended beneficiaries of services under Solano County's Comprehensive Prevention Plan (CPP) interact with a range of child- and youth-serving systems including not just child welfare but also mental and behavioral health, public health, early care and education, K-12 education, postsecondary education, juvenile probation and criminal justice, and housing. These children, youth, and families can be involved with any combination of county agencies, tribal governments, direct service providers, and nonprofit organizations. For these reasons, Solano County has engaged numerous partners across systems to conceive and develop this CPP.

Looking ahead, as Solano County advances from planning toward implementation of the CPP, cross-

sector collaboration will remain a high priority. The SOC ILT intends to continue its regular monthly meeting schedule to provide ongoing reporting, oversight, and guidance to the County related to the CPP. This ongoing communication and coordination will enable cross-sector partners to collectively develop and incorporate strategies for continuous improvement of the prevention plan into their programs and services. As mentioned earlier, Child Welfare Services leadership will ensure that the Solano Child Abuse Prevention Council is kept abreast of pertinent issues related to the implementation of the CPP as well as solicited for input when needed. The two governing bodies—SOC ILT and CAPC—collectively ensure all required entities are involved in the creation and implementation of the CPP.

ROSTER OF CPP WORKING GROUP INVITEES

ORGANIZATION	NAME(S)
A Better Way, Inc.	Kimberly Murphy
Aldea Children & Family Services	Kerry Ahearn
Court Appointed Special Advocates (CASA) of Solano County	Candy Pierce
Child Start Inc.	Juan Cisneros
Children's Network of Solano County	Ronda Kogler • Zoila Perez-Sanchez
First 5 Solano	Megan Richards
North Bay Regional Center	Deanna Mobley • Ellisa Reiff
Seneca Family of Agencies	Jessica Donohue • Caleb Hervey
Solano County Administrators' Office	Michele Harris • Tami Lukens • Christine Rogers
Solano County Behavioral Health	Emery Cowan • Leticia De La Cruz-Salas • Katherine Kellum • Michael Kitzes • Anne Salassi
Solano County Child Support Services	Liane Peck
Solano County Child Welfare Services	Katisha Everett • Margaret Friel • Kim McDowell • Neely McElroy • Nicole Saltzman • Rhonda Smith • Martha Suarez • Sonya Wright
Solano County Employment & Eligibility	Kelley Curtis • Belinda Jackson-Thomas
Solano County Health & Social Services	Shandi Fuller • Gerald Huber • Girlie Jarumay • Tess Lapira • Bela Matayas
Solano County Office of Education	Lisette Estrella-Henderson • Akon Walker
Solano County Public Health	Cindy Watson
Solano County Probation	Dean Farrah • Christopher Hansen • Donna Robinson • Jennifer Washington
Solano Family & Children's Services	Kathy Lago
Vacaville Family Resource Center	Ana (Isabel) Montano
Victor Community Support Services	Manuel Lua • Megan Murphy
VOICES	Angel Mackelvie

Building and sustaining collaborative partnerships is the foundation for creating a countywide child abuse prevention plan. The convening of leaders from across public and private agencies and organizations represents a coordinated response to effectively identify and address the needs of families to prevent child maltreatment. While the collaborative involves leaders cross-cutting various service sectors, the Solano County Child Welfare Services Division and the Child Abuse Prevention Council (CAPC) of Solano County, supported by the Children's Network of Solano County, are leading this effort, and therefore the SOC ILT will continue to align and coordinate its efforts with Solano CAPC.

The Solano CAPC is convened by the Children's Network of Solano County and is made up of 20 volunteer members who represent many public and private agencies, community volunteers, a wide range of professional disciplines, a diversity of cultural and ethnic backgrounds, and the various geographical areas of the county.

These members assist with the development of strategic policies and annual and long-range work plans that further the CAPC mission and vision.

The purpose of the Child Abuse Prevention Council, as determined by statute, is to:

- ✓ Provide a forum for interagency cooperation and coordination in the prevention, detection, treatment, and legal processing of child abuse cases.
- ✓ Promote public awareness of the abuse and neglect of children and the resources available for intervention and treatment.
- ✓ Encourage and facilitate training of professionals in the detection, treatment, and prevention of child abuse and neglect.
- ✓ Recommend improvements in services to families and victims.
- ✓ Encourage and facilitate community support for child abuse and neglect programs.

These collaborative partnerships have been established in pursuit of a child abuse prevention plan that will be informed by data on maltreatment rates and other social determinants of health. Partners will help to review and assess current family-serving programs and practices to identify opportunities to improve services and reduce child maltreatment.

Solano County Child Abuse Prevention Council Membership, March 2023	
MEMBERS	AGENCY/ORGANIZATION
Public Services: Child Welfare Services, Children's Services, Probation	
<i>Vacant</i>	District Representative, Solano County Board of Supervisors
Gene Ibe	First 5 Solano Children & Families Commission
Tara Knobbe	Solano County Child Support Services
Neely McElroy	Solano County Health & Social Services, Child Welfare Division
<i>Vacant</i>	Solano County Health & Social Services, Behavioral Health Division
Dr. Shandi Fuller	Solano County Health & Social Services, Public Health Division
Tammy DeWitt	Solano County Probation, Juvenile Division
Criminal Justice System: Law Enforcement, District Attorney, Courts, Coroner	
Candy Pierce	CASA of Solano County
Dennis Chapman	Law Enforcement
<i>Vacant</i>	
Prevention & Treatment Services Communities: Medical & Mental Health; Community-Based Social Services; Public and Private Schools	
Juan Cisneros	Child Start, Inc.
Cheryl Countee	Fairfield-Suisun Unified School District
Kerry Ahearn	Aldea Children & Family Services
Guadalupe Lopez	North Bay Regional Center
Nicola Parr	Solano County Superintendent of Schools
Isabel Montano	Vacaville Family Resource Center
Community Representatives: Community Volunteers; Civic Organizations; Religious Community	
Phil Lockwood	Community Representative
Nora Macias	Religious Community
Angel Mackelvie	Voices Solano
<i>Vacant</i>	

ADDITIONAL CHILD WELFARE AGENCY COLLABORATIONS

The County has a System of Care (SOC) MOU as required under Assembly Bill 2083 to ensure a coordinated, timely, and trauma-informed systems approach to serving children and youth. The SOC team meets monthly to ensure that all children, families, and communities in Solano County will thrive in safe, healthy, and permanent living situations that meet their social, emotional, cultural, behavioral, and economic needs. Members include those CWS already had long-standing collaborative partnerships with such as: Probation, SCOE Foster Youth Services, and law enforcement agencies and new members like Regional Center of the North Bay. Additionally, Child Welfare Services is a Division under Solano County Health and Social Services. As such, it is a natural partner to CalWORKs, Public Health, Family Health Services, and Mental Health which supports optimal and coordinated service delivery to children and families. Child Welfare Services also participates in a variety of other collaborations to coordinate services in Solano County as described below.

Suspected Child Abuse and Neglect (SCAN) Teams

Child Welfare Services participates in SCAN meetings at North Bay Hospital and Kaiser Vallejo Hospital on a monthly basis. The purpose of the SCAN team system is to enable a coordinated, multi-agency response to children where statutory intervention is required to assess and meet their protection needs. This is achieved by timely information sharing between SCAN team core members, planning and coordinating actions to assess and respond to the protection needs of children who have experienced harm or risk of harm, and a holistic and culturally responsive assessment of children's protection needs. The SCAN team system does not have distinct decision-making authority as individual SCAN team core member agencies are accountable and retain responsibility for their actions.

Travis Air Force Base Family Advocacy and Protection (FAP)

FAP, a multi-agency team including Child Welfare Services, meets monthly to coordinate child abuse

and neglect investigations and to coordinate the case management of child abuse and neglect cases involving military personnel and dependents.

The Solano Family Justice Center (SFJC)

The SFJC began operating in February 2011 to offer victims of child abuse, domestic violence, elder abuse, and sexual assault an opportunity to build hope and new futures. Historically the SFJC has operated under the auspices of the Office of Family Violence Prevention under the Solano County District Attorney's Office. However, since January 2023 the SFJC has been operated by Contra Costa Family Justice Center which runs the FJCs in neighboring Contra Costa County. The FJC combines the efforts of law enforcement, the county, nonprofit organizations, mental health providers, and medical professionals to bring high-quality evidence collection and human services to children who have been abused. Through a process of Forensic Interviewing and Medical Examinations they collect evidence that can be used in a court of law to prosecute child abusers. Child Welfare Services attends the Multi-Disciplinary Team meetings to coordinate the child abuse response and to connect the children to resources such as counseling and medical care.

Other Collaborations

Solano County CWS collaborates with tribal representatives for Indian Child Welfare Act (ICWA) eligible children and families to ensure conformity with applicable laws and regulations and to encourage and assist access to culturally appropriate services and support. These services are primarily sought outside of the county through communication and collaborative decision-making processes with tribes and tribal expert witnesses throughout the court process.

Involvement of stakeholder input is sought at community meetings throughout the continuum of care, from Family Resource Center (FRC) meetings (prevention) to Foster Family Agencies (FFA) meetings (intervention) and stakeholder groups such as Children's Alliance (service array). As a Quality Parenting Initiative (QPI) County, the Department

partners with Foster Parent Associations and FKCE-Solano to involve individual care providers and service providers in the guiding of its practice. More specifically, the Department hosts Solano Fosters, a monthly meeting open to all care givers, service providers, FFAs, and STRTPs to discuss practice, concerns, and accomplishments, and shape current practice. Prior to COVID-19, the Department held quarterly meetings with its FFAs and STRTPs. Currently, the Department is assessing the need to reestablish this meeting given that it hosts Solano Fosters.

Mental Health Providers

Solano County's Mental Health department has an array of programs designed to meet the needs of Solano residents. Services include mental health outpatient clinics, crisis stabilization services, therapeutic behavioral services, transitional age youth services, and intensive case management services. CWS also partners with Seneca's Behavioral Health services which provides a Wraparound model focusing on enhancing youth safety, permanency, and wellbeing through Wraparound, Full-Service Partnerships, and Family Urgent Response System (FURS) programs for vulnerable youth and families. Additionally, the Aldea In Home Mental Health Program is designed to provide intensive home and community-based services for families involved with CWS and Probation.

Law Enforcement

Solano County has six police departments and a County Sheriff's office:

- » Benicia Police Department
- » Dixon Police Department
- » Fairfield Police Department
- » Suisun Police Department
- » Rio Vista Police Department
- » Vallejo Police Department
- » Vacaville Police Department

Solano County Child Welfare works collaboratively with the city, county, and federal Law Enforcement agencies through multiple venues. Most contact with

Law Enforcement is completed during investigation of child abuse and maltreatment allegations, and the Intervention Services (Emergency Response) section has historically met with each Law Enforcement Jurisdiction individually or as a collective to discuss challenges, celebrate success, and strengthen teaming practices. The COVID-19 pandemic interrupted that practice, in that in-person meetings were no longer possible, and these meetings were generally shifted to online or cancelled altogether. Solano County also entered into MOUs with regards to specific topics which include Law Enforcement as partners, including Commercially Sexually Exploited Children, and a mutual agreement regarding access to and work with Travis Air Force Base.

Other Community Agencies

Victim Empowerment Support Team (VEST) is a new community-based organization that provides domestic violence and sexual assault education and services at the Family Justice Center. Their services include workshops, support groups, restraining order assistance, peer counseling, case management, and court accompaniment. Child Welfare Services entered into an Operational Agreement with VEST in December 2022.

ANALYSIS OF COLLABORATION

Solano County Child Welfare services consults and coordinates with other child-serving agencies in planning efforts around shared expectations, responsibilities, and the exchange of information to align activities and resources to enhance the community's capacity to keep children safe. Solano CWS has several formal and informal partnerships that support collaborative prevention and intervention in Solano County. CWS hosts monthly System of Care meetings with stakeholders that include Probation, Mental Health, Law Enforcement, Education, Regional Center, and various Community-Based Organizations.

TRIBAL CONSULTATION AND COLLABORATION

There are no registered federal tribes in Solano County. Historically, the Suisunes were a Tribe of Native Americans who lived in Northern California's Suisun Marsh regions of Solano County between what is now Suisun City, Vacaville, and Putah Creek around 200 years ago. The Suisunes' main village, Yulyul, is believed to be where Rockville is located today. Father Abella, visitor to the Tribe in 1811, indicated they resided in the present location of Fairfield, north of the Suisun Bay. Solano County is named after Chief (Sem-Yeto) Francisco Solano. Suisun City, Suisun Marsh, and Suisun Bay are named after the Suisun tribe.

Today, Solano County has a relationship with the Yoche dehe Wintun Nation, an independent, self-governed nation that supports their people and the California Capay Valley. Yoche Dehe Wintun Nation is located in present-day Yolo County but adjoins Solano County. In 2017, the Nation gave Solano County \$1 million to support programs that promote healthy and stable families. As part of the intergovernmental agreement, Solano County programs, including VibeSolano, the Mobile Food Pharmacy, and a series of basic needs and safety-net services, each share a portion of the \$1 million revenue agreement. In October 2022, the Solano County Board of Supervisors approved a \$750,000 intergovernmental agreement with the Yocha Dehe Wintun Nation to support four health and well-being programs. This takes the contribution to the County by the Tribe to \$3.75 million over four years.

Additionally, there is a Tribal TANF Office in Fairfield. The California Tribal TANF Partnership (CTTP) program utilizes federal and state funds to support a variety of temporary services to Indian families. An eligible Indian child must reside in the home and meet the financial eligibility criteria. These temporary services include cash assistance, educational activities designed to increase the family self-sufficiency, welfare diversion assistance, and supportive services.

✓ Solano County is concerned that the rigid standards around evidence-based programs (EBPs) established by the federal government have resulted in just one Tribal practice being listed on the Title IV-E Prevention Services Clearinghouse to date. The County urges the federal government to facilitate a more inclusive process around the evaluation of EBPs that will establish more opportunities to leverage federal funding to support Tribal programming. Solano County is also committed to exploring cultural adaptations to traditional EBPs that may make them more relevant to Tribal children and families for ICWA-eligible children and youth.

INTEGRATED CORE PRACTICE MODEL

Solano County formally implemented the Core Practice Model (CPM) in 2017. Building on and integrating existing initiatives and proven practices, CPM provides a framework to support child welfare practice and improves outcomes for children and families. Solano County's CPM guides service delivery and decision-making at all levels along the continuum of service intervention. CPM provides a set of casework components (what we do), practice elements (how we do it) and practice behaviors (how others experience us) that promote trauma-informed teaming with families to use prevention and intervention strategies that keep children and youth safely in loving homes free from abuse and neglect. The Integrated Core Practice Model (ICPM) was released in 2018, building off of the CPM.

Solano County Child Welfare Services is committed to the use of the California ICPM for children, youth, and families. CWS is dedicated to ensuring that the principles, values, and practice behaviors are reflected within the CPP and any programming emerging from the CPP.



The ICPM is based on five key components, three core values, and ten guiding principles.

Key Components

The five key components within the ICPM model include:

1. Engagement
2. Assessment
3. Service planning/ implementation
4. Monitoring/adapting
5. Transitions

Values

The shared ICPM and person-centered planning values include:

1. Family-driven and youth-guided practices
2. Community-based services
3. Culturally and linguistically competent services

Principles

The ten principles include:

1. Team-based
2. Family voice and choice
3. Natural supports
4. Collaboration and integration
5. Community-based
6. Culturally respectful
7. Individualized
8. Strengths-based
9. Persistence
10. Outcomes-based

TARGET CANDIDACY POPULATIONS & NEEDS ASSESSMENT

Local Assets & Needs Assessment

Solano County is located approximately 45 miles northeast of San Francisco and 45 miles southwest of Sacramento. The County covers 909.4 square miles and has a population of 452,768.⁵ Solano County is one of the most racially diverse counties in the nation. Fifty-five percent of Solano residents identify as people of color and 30% speak a language other than English at home.⁶

In 2022, the Solano Child Abuse Prevention Council (CAPC) conducted an in-depth countywide community needs assessment to inform Solano County’s prevention planning process involving the collecting

and analysis of community indicator data, mapping of assets and identification of service gaps, facilitation of focus groups with community members and stakeholders, and review of a survey of home-visiting program participants. The final report issued by Solano CAPC—the Solano County Child Abuse Prevention Council 2022 Community Needs Assessment—is the primary reference point for the high-level summary of Solano County community needs described in this CPP.

Following is a high-level summary of the findings contained within the *Solano County Child Abuse Prevention Council 2022 Community Needs Assessment*. The full report is attached in Appendix II of this CPP.



5 State of California Department of Finance (n.d.). County and State Population Projections (2010–2060) by Age. Retrieved from <https://dof.ca.gov/Forecasting/Demographics/Projections/>

6 Solano County Behavioral Health Mental Health Services Act Annual Update FY 2021/2022. December 2021.

Highlighted Findings From Community Indicators

Population

The population in Solano County is quite diverse with residents identifying as white (39%), Hispanic or Latino (26%), Black (14%), Asian (14%), multi-racial (5%), Native Hawaiian/Pacific Islander (1%), and less than 1% as American Indian/Alaskan Native. The most diverse zip codes are in the southwestern part of the county and include 94585, 94589, 94590, 94591, and 94592.

More than one-third of the county's residents speak a language other than English at home.

The median household income in Solano County is \$84,638 and approximately 9.5% of residents have household incomes below the federal poverty level.

Outcomes

Rates of allegations in Solano County showed a steady decline from 2017 through 2020, and a similar trend was observed statewide.

The most common allegation types included general neglect (42%), physical abuse (18%), sexual abuse (12%), and emotional abuse (7%). Another 18% were identified as at-risk, sibling abuse.

About 8% of allegations were substantiated allegations of maltreatment.

Rates of substantiated allegations among Black children and infants (under 1 year old) were disproportionately represented in Solano County in 2020.

The rate of recurrence is similar in Solano County compared to California, in which about 9% of children with a substantiated maltreatment allegation have another substantiated allegation occur within a year.

Foster care entry rates in Solano County are lower than statewide rates but show similar trends in the past five years with a steady decline overall.

Risk Factors for Children

About 20% of children have experienced two or more adverse childhood experiences (ACEs). ACEs have been shown to have an impact on future violence, victimization, and perpetration, as well as lifelong mental and physical health outcomes.

Nearly 15% of children have special health care needs, and the rate of children enrolled in special education has been increasing each year, reaching about 12% in 2019.

About 11% of children under 18 in Solano County are living in poverty. The zip codes with the highest rates of children living in poverty include 94571 and 94590.

Risk Factors for Adults/Families

The unemployment rate in Solano County is 6%. In zip code 94589 the unemployment rate is almost double (11%).

In Solano County about 24% of adults are high school graduates, with no higher education, and an additional 12% have less than a high school equivalent. Rates of low educational attainment are highest in four zip codes: 95620, 94533, 94590, and 94589.

The Maternal Infant Health Assessment for Solano County shows that about 5% of pregnant women consumed alcohol in the third trimester or smoked cigarettes. The rate of alcohol consumption among pregnant women is lower than the statewide rate, but the rate of cigarette use in Solano County is higher.

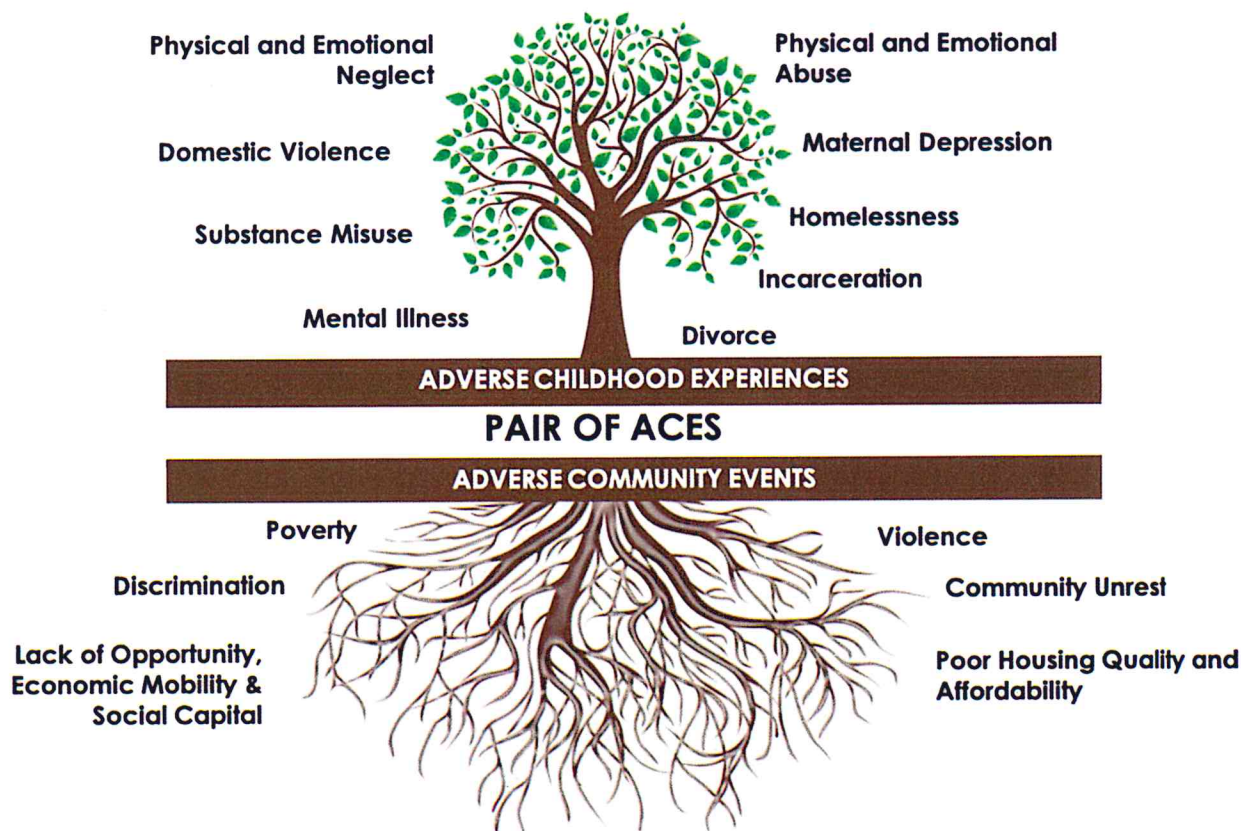
The California Department of Justice collects information about domestic violence-related calls for assistance which shows that the jurisdictions with the highest number of calls include Vallejo and Fairfield. Dixon, however, has a very high proportion of calls involving a weapon.

Supplemental data and information were also collected from the Solano County 2018-2023 Child & Family Services Review System Improvement Plan (SIP) and County Self-Assessment (CSA) and Solano County 2020 Community Health Assessment Report; primary and secondary data collection and review; utilization of the Capacity Assessment tool developed by CDSS; and facilitated conversations during monthly CPP cross-sector collaborative meetings.

As mentioned above, Solano County boasts a diverse group of residents and community members, with 39% of residents identifying as White, 26% identifying as Hispanic or Latino, 14% identifying as Black, 14% identifying as Asian, 5% identifying as multi-racial, less than 1% identifying as Native Hawaiian/Pacific Islander, and less than 1% as American Indian/Alaskan Native. This diversity is also represented among the population

of children in Solano County with 35% of children identifying as white, 38% of children identifying as Hispanic or Latino, and 14% of children identifying as Black.

Currently, there is a significant overrepresentation of Black and Native American children in the child welfare system. While Black children make up 14% of the population, Black children make up over 42% of the child welfare population. Black children are between 2 and 5 times more likely than white youth to be in foster care year over year. A similar discrepancy can be seen among the population of Native American children, with these children making up just 0.4% of the overall child population but comprising 1.1% of the foster care population. Ensuring services are tailored to meet the unique needs of these diverse communities is paramount.



Ellis, W. R., & Dietz, W. H. (2017). A new framework for addressing adverse childhood and community experiences: The building community resilience model. *Academic pediatrics*, 17(7), S86-S93.



The Solano County community studies examined for this CPP reveal recurring themes related to a shortage of mental and behavioral health services and the need for increased access to services for substance use disorders, prevention, and intervention. According to the 2020 Solano County Community Health Assessment Report, "Solano County residents face a range of behavioral health-related challenges, including higher rates of the population reporting having seriously considered suicide, making opioid prescription drug claims, and experiencing lung cancer, when compared to the state average." During the process to collect community input for the *Solano County Child Abuse Prevention Council 2022 Community Needs Assessment*, service providers were able to identify several programs addressing mental health concerns, however it was made clear that there are not enough providers to meet the demand for these services. Similarly, there were only a few substance use disorder services providers identified in the asset mapping process. The need is far greater than the services available, and there are waiting lists for services that are urgently needed.

Interviews and focus groups with local stakeholders in the various reports examined for this CPP identified ACEs, stress from economic insecurity, and a lack of safe spaces as significant factors resulting in child maltreatment in Solano County. On average, Solano residents have higher rates of domestic violence

hospitalizations, injury deaths (intentional and unintentional), and violent crimes compared to the state. The Solano County Child Abuse Prevention Council 2022 Community Needs Assessment states that "from 2016 to 2020, domestic violence calls in Solano County have remained consistent, with 6 calls per 1,000 residents. The proportion of these calls involving weapons over these 5 years has also remained consistent—at 20-25%, ranging from 1.2 per 1,000 residents to 1.5 per 1,000 residents. The Maternal Infant Health Assessment for Solano County shows that nearly 7% of pregnant women experience intimate partner violence during pregnancy."

The Solano County Child Abuse Prevention Council 2022 Community Needs Assessment also identifies a high rate of adverse childhood experiences (ACEs) within the county, where it is estimated that one in five children (20.6%) have experienced two or more ACEs. ACEs are traumatic events that occur in childhood, including things like experiencing violence, abuse or neglect; witnessing violence in the home or community; having a family member attempt or die by suicide; and other household environmental factors like substance use problems, mental health problems, and family instability. They can have lifelong impacts on individuals, including increased likelihood of chronic health problems, mental illness, and substance use disorders.⁷

⁷ Ellis, W. R., & Dietz, W. H. (2017). A new framework for addressing adverse childhood and community experiences: The building community resilience model. *Academic pediatrics*, 17(7), S86-S93.

Based on these community assessments, the four main pillars of challenge in Solano County are:

1. **Racial disproportionality and disparities present within the Solano County child welfare system**
2. **High rates of domestic/interpersonal violence**
3. **Overall lack of necessary mental/behavioral health services as well as a shortage of services to address substance abuse disorders**
4. **Higher rates of ACEs than the State average**

In Solano County, children ages 0 to 5 are at an elevated risk for child welfare system involvement and these children collectively represent more than half of those removed into foster care in any given year. Within this subpopulation, children under age 1 are at the highest levels of risk. These children have a maltreatment substantiation rate of 15 per 1,000—making them three times as likely to experience substantiated maltreatment as children ages 3 to 5 and about five times as likely as children ages 6 and older. Children under age 1 are also removed into foster care at more than four times the rate as other children in Solano County. As noted in the Solano County Child Abuse Prevention Council 2022 Community Needs Assessment, this data indicates that “prevention services should be geared toward families with small children, specifically to support the needs of families with infants who may be experiencing additional stress in early parenthood.”

Accordingly, the County intends to focus service delivery and expansion on this population of young children in the early stages of CPP implementation to achieve maximum impact in keeping families intact and preventing the need for child removals.

Solano County's Four Main Pillars of Challenge



Candidate Groups & Data Estimates

California's most recent draft of its Title IV-E Prevention Plan (Five-Year State Prevention Plan) lists 12 "candidate" groups that the State identifies as the target populations for federal Title IV-E prevention funding. To be eligible for federal reimbursement, these "candidates for foster care" must be determined to be at "imminent risk" for foster care entry.

To further assess the individual candidate groups eligible for services in Solano County, the CPP cross-sector collaborative pulled data from numerous systems and sources to provide estimates on the number of children within the County for each target population.

✓ Data extracted in 2020 from the Structured Decision-Making (SDM) system and provided to Solano County by the California Department of Social Services indicates that 605 children received a risk assessment score of "high" or "very high" while 724 children had at least one identified safety threat. These numbers provide a reasonable range of estimates of how many children in Solano County may meet the "imminent risk" standard for eligibility for federal reimbursement for prevention services.

Candidate Group/Target Population with Description and State Data	County Estimate
<p>Children in Families Receiving Voluntary or Court-Ordered Family Maintenance Services</p> <p>Children in Families Receiving Voluntary or Court-Ordered Family Maintenance services who are also determined to be at imminent risk for foster care will be eligible to receive services under the Title IV-E Prevention Program. These services are the traditional pathway to prevent entry into foster care and may also be provided after reunification to prevent reentry. During SFY 2019-20, there were 12,064 Voluntary Family Maintenance (VFM) cases in California, of whom 991 (8%) were removed within 12 months and placed in foster care. In that same year, there were 37,769 court-ordered Family Maintenance (FM) cases in California, of whom 3,878 (10%) were removed within 12 months and placed in foster care. FFPSA provides an opportunity to expand service capacity to this population.</p>	<p>VFM: 0</p> <p>Over the last year (Oct 2021–Sept 2022) there have been an average of 78 youth receiving court ordered FM services each month.</p> <p>From 10/1/21–9/30/21 a total of 221 cases had FM service component for at least one day.</p>
<p>Probation Youth</p> <p>Probation youth subject to a petition under section 602 of the Welfare and Institutions Code (WIC), and for whom the probation department determined to be at imminent risk for foster care per a state-approved assessment tool, will be eligible to receive services under the Title IV-E Prevention Program. Per CDSS data, in any given month, approximately 3,900 probation youth per month in California have been determined to be at "imminent risk" of foster care.</p>	<p>2021: 32 youth were designated IV-E "candidates" at risk of removal.</p>

Candidate Group/Target Population with Description and State Data	County Estimate
<p>Guardianship/Adoption at Risk of Disruption</p> <p>Children whose guardianship or adoption arrangement is at-risk of disruption and who are also determined to be at imminent risk of foster care will be able to receive Title IV-E prevention services. These are non-reunified children and youth who have exited foster care to some form of permanency and are at risk of re-entry due to disruption of that permanency arrangement according to an approved assessment tool.</p> <p>In SFY 19-20, 1,092 children, or four percent of children from the entering cohort, were in adoption or guardianship arrangements prior to detention.</p>	<p>Adoption and Guardianship Support Contract: In FY20/21 the contract served eight post adoption or guardianship families who were at imminent risk of placement disruption/entry into foster care</p> <p>In SFY 19-20, Solano County had 22 Disrupted Adoptions or Guardianships.</p>
<p>Children with Substantiated/Inconclusive Allegation</p> <p>Children with a Substantiated or Inconclusive Disposition of a child abuse or neglect allegation, but no case opened, will also be eligible for Title IV-E Prevention Services if the child is at imminent risk of foster care. Per CWS/ CMS, from March 2020 to March 2021, a total of 360,673 referrals were made reporting allegations of child abuse or neglect. Of those referrals, 40,761 (11.3%) were substantiated, meaning that more likely than not child abuse or neglect had occurred. Inconclusive referrals made up 79,394 (22%), meaning that the findings cannot be made as to whether child abuse or neglect has occurred due to insufficient evidence. Of the substantiated dispositions, 16,292 (11.3%) were closed after investigation, while 63,947 (44.1%) of inconclusive dispositions were closed after investigation.</p>	<p>Sub: 2021 390 children (4.0 per 1,000 children) per CCWIP substantiation rates.</p> <p>Incon: 2021 762 per CCWIP children w/one or more allegations.</p>
<p>Children with Siblings in Foster Care</p> <p>Children who have siblings in foster care, and who are determined at imminent risk of foster care will be eligible to receive Title IV-E prevention services. Siblings have been defined by statute as children or youth related by blood, adoption, or affinity through a common legal or biological parent (in essence- full, adopted, or half siblings through both biological and legal parents). In SFY 2019-2020 there were 8,144 children in California who were not in foster care themselves, who had a sibling in foster care. It is presumed that circumstances that necessitate one child entering care may also impact the child that remains at home. In these instances, Title IV-E prevention services could be provided in order to prevent additional children in the family entering care.</p>	<p>In SFY 19-20, Solano had 88 referral children that had one or more siblings or half-siblings in foster care.</p>
<p>Homeless/Runaway Youth</p> <p>Homeless or runaway youth who are determined to be at imminent risk of foster care can receive Title IV-E prevention services. While state law provides that the homelessness itself is not a basis for removal, for those who are assessed to be candidates, Title IV-E prevention services provide the opportunity to keep families together by directly addressing certain root causes of homelessness, such as mental health and substance use disorders.</p>	<p>Per VOICES average annual number of homeless youth (ages 14-18) served by VOICES: 224</p> <p>Per SCOE: 1,166 (school year 21-22, youth identified as McKinny-Vento eligible) including chart breakdown by grade level</p> <p>Per BX Health Jan 2022-current: 10 referrals from CWS and 22 referrals to ARCH for youth that are homeless</p>

Candidate Group/Target Population with Description and State Data	County Estimate
<p>LGBTQ Youth</p> <p>The LGBTQ youth who are determined to be at imminent risk of entering foster care may also receive prevention services. Nationwide, 30% of children in out of home care identify as LGBTQ. One in five youth in juvenile justice facilities identify as LGBTQ. There is a higher risk of suicide for LGBTQ than their heterosexual peers and they are disproportionately represented amongst homeless and trafficked youth.</p>	<p>Per VOICES average annual number of LGBTQ youth (ages 14–18) served by VOICES: 76</p>
<p>Substance-Exposed Infants</p> <p>Substance-exposed newborns who are also determined to be at imminent risk of entering foster care, will be eligible to receive Title IV-E prevention services. Substance-exposed newborns are defined as infants born and identified as being affected by substance use or withdrawal symptoms resulting from prenatal drug exposure, or a Fetal Alcohol Spectrum Disorder, including both illegal and prescribed drugs.</p>	<p>Unable to identify accurate data</p>
<p>Trafficked Children and Youth</p> <p>Trafficked children and youth who are determined to be at imminent risk of entering foster care will be eligible to receive Title IV-E prevention services. These are children and youth who have experienced commercial sexual exploitation (CSE), as defined in WIC section 300(b)(2). During SFY 2019-20, there was an average of 1,081 youth identified as victims of CSE by child welfare and probation, with 275 (25%) of those youth being newly identified within this timeframe. Title IV-E funded prevention efforts will be essential for addressing the exploitation of vulnerable youth at risk for entry into foster care due to being trafficked, based upon the use of an approved assessment tool for this specialized population.</p>	<p>Per VOICES average annual number of trafficked youth (ages 14–18) served by VOICES: 47</p> <p>Per Seneca 2021: Eight unduplicated youth in CSEC Teaming</p> <p>FSP CSEC Support Services: 14 unduplicated youth</p> <p>TAY FSP: 20 unduplicated youth identified as high risk for CSEC/Y</p> <p>Since 2018 served 53 unduplicated youth identified as trafficked or high risk/clear concern for exploitation in FSP CSEC Support Services and CSEC Teaming.</p> <p>2022 calendar year: CWS received 33 referrals re: concerns of CSEC</p>
<p>Children Exposed to Domestic Violence</p> <p>Children exposed to domestic violence who are determined to be at imminent risk of entering foster care will also be eligible to receive Title IV-E services. Between February and September of 2020, a total of 34,433 "Emotional Abuse" referrals were screened in for investigation. Of those, 23,409 (67.98%) had the "Exposure to Domestic Violence" indicator selected. Title IV-E funded prevention services stand to bolster the protective capacity of the non-abusing caretaker, thus preventing the child's entry into foster care.</p>	<p>OFVP do not keep statistics on clients served who have children. Total clients served in 2021 for DV/Family Violence = 480</p> <p>Between Sep 2021–Sep 2022: total of 1,432 Emotional Abuse allegation</p>

Candidate Group/Target Population with Description and State Data	County Estimate
<p>Children w/Caretaker Experiencing Substance Use Disorder</p> <p>Children whose caretakers experience a substance use disorder who are also determined to be at imminent risk of entering foster care will also be eligible to receive Title IV-E prevention services. These are children living in households with at least one parent who has a substance use disorder and are at increased risk for child maltreatment and child welfare involvement compared to other children. The children who are at a greater risk may be affected by trauma due to parental neglect, the results of their own prenatal substance exposure, or chaotic environments. Title IV-E funded prevention services can support parents in accessing substance use treatment and develop parenting skills to help to reduce the effects of parental substance use disorders on their children.</p>	<p>10% of adults in the United States have a substance use disorder (SUD) in their lifetime.</p> <p>40% of clients served by Adult Specialty Mental Health (i.e. Seriously Mentally Ill) are diagnosed with a co-occurring SUD.</p>
<p>Other Serious Risk Factors</p> <p>Children or youth experiencing other serious risk factors that when combined with family instability or safety threats would be assessed to be at imminent risk of foster care. Families of such children may be served under the Title IV-E prevention program when services identified in the state's prevention plan may provide interventions that mitigate risk of entry into foster care. Examples include:</p> <ul style="list-style-type: none"> ▪ Current or recent (within 6 months) family involvement with social services agency; ▪ A change in family relationships characterized by frequent conflict or violence; ▪ Recent increase in substance use that impacts daily functioning and ability to care for the child or youth; ▪ Recent incident in which a parent or guardian made a plausible threat to cause serious physical harm to a child or youth; ▪ Incarceration of the caregiver; ▪ Child or youth participated in criminal activity; and ▪ Other recent or current circumstance that may cause family instability or a threat to the child/youth's safety or well-being. 	<p>N/A</p>

In addition to the 12 candidate groups listed above, youth in foster care who are expectant/pregnant and/or parenting are also eligible for Title IV-E prevention funding. Importantly, these youth are categorically eligible for services and do not require an "imminent risk" finding.

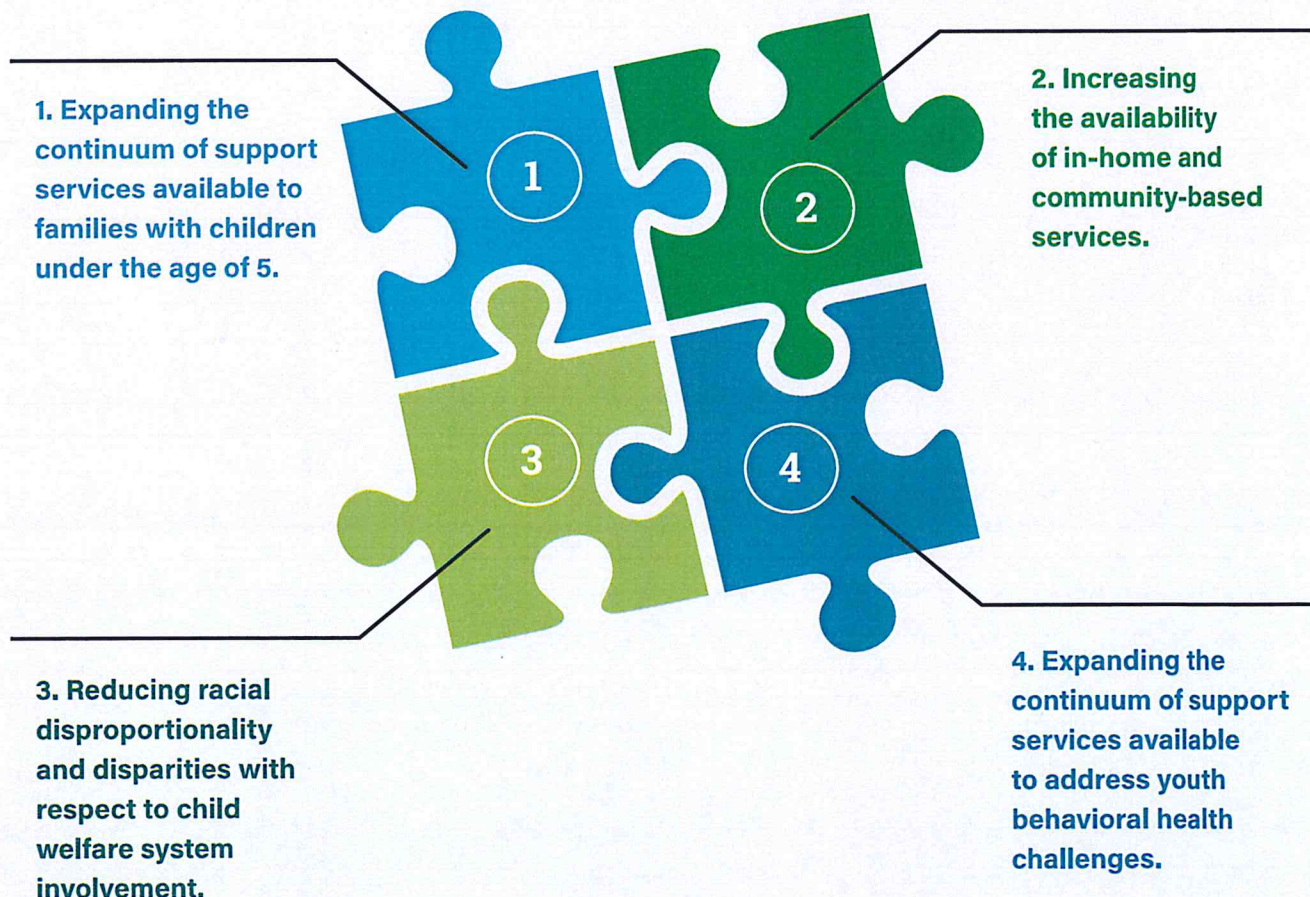
Candidate Group/Target Population with Description	County Estimate
<p>Expectant and/or Parenting Youth in Foster Care</p> <p>Youth in foster care who are expectant, pregnant and/or parenting</p>	<p>12 youth/nonminor dependents (NMDs) that are currently expecting or parenting</p>

Service Priorities–Phase 1

Looking ahead, Solano County intends to work with its community-based providers to develop service pathways for all children and families who meet the eligibility criteria to be considered “candidates for foster care” outlined above. However, building the capacity to address all underlying needs will take time and resources that are currently not available.

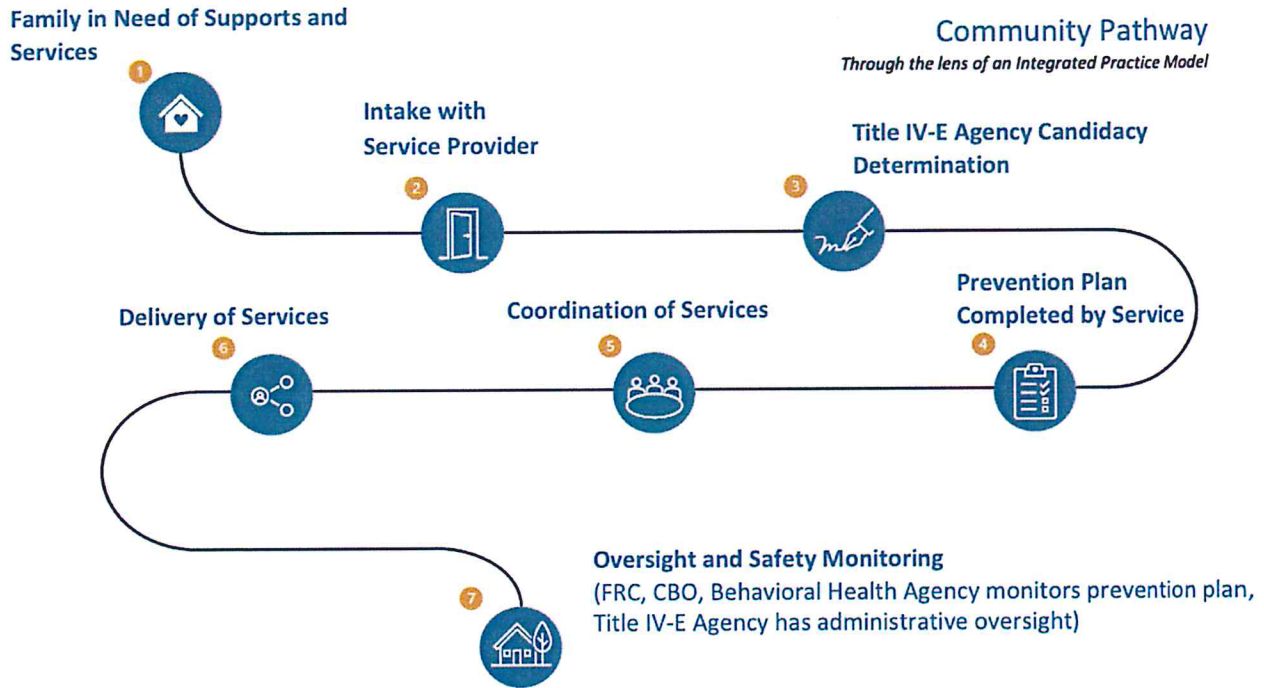
Accordingly, in the early stages of the implementation of this CPP, Solano County intends to develop service pathways focusing on addressing four distinct service priorities that apply across and within the state-identified candidate groups. These service priorities seek to address the major underlying pillars of community need driving child welfare system involvement in Solano County outlined in the Needs Assessment section of this CPP.

THE FOUR SERVICE PRIORITIES SOLANO INTENDS TO ADDRESS IN PHASE 1 OF CPP IMPLEMENTATION ARE:



COMMUNITY PATHWAY MODEL

The State of California’s Title IV-E Prevention Plan outlines an approach to service delivery known as the Community Pathway that envisions contracted community-based organizations primarily engaging with families and the public agency relegated to a “peripheral” role.



CALIFORNIA’S PLAN NOTES:

“Struggling families, especially those residing in impoverished neighborhoods, often voluntarily seek support from public and private community agencies, such as faith-based organizations, schools, local athletic organizations, after school programs, scouting organizations, etc. Engaging and strengthening connections between these organizations and local service providers that understand the needs of the community and provide direct services, such as community-based organizations (CBOs), Family Resource Centers (FRC), or behavioral health agencies, is key to realizing the ultimate vision for upstream prevention.”

Because they lack the stigma sometimes associated with public child welfare agencies and therefore maintain a deeper level of trust in the community, CBOs delivering a Community Pathway model are likely to be able to increase support service utilization by families experiencing challenges, while improving child and family outcomes and advancing equity.

Solano County is very interested in further exploration of the Community Pathway model during the implementation phase of this CPP and believes the concept holds great promise. However, to operationalize the model, Solano County needs further detail and assurances from the State on a range of questions, including but not limited to:

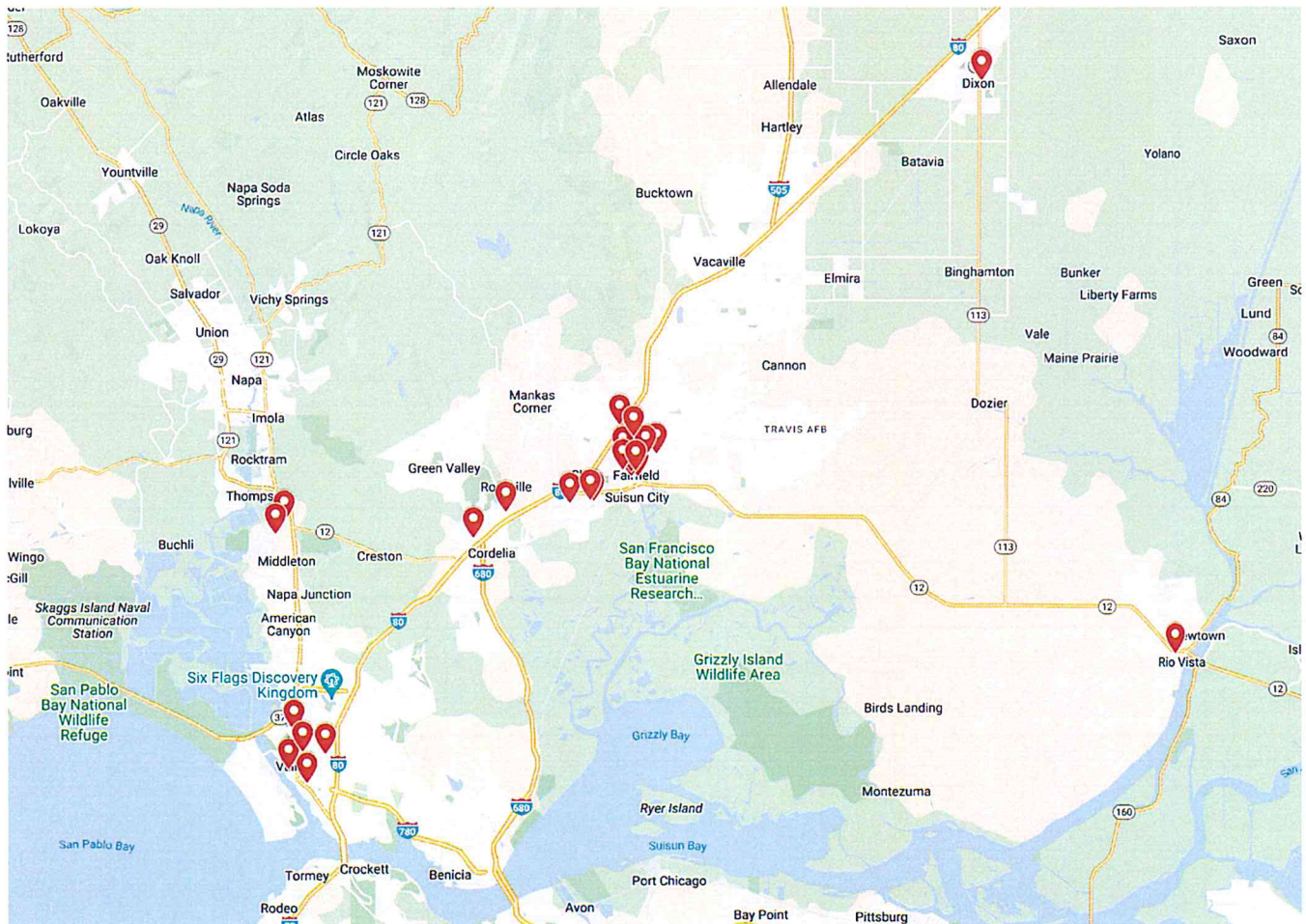
- » Safety assessment, training, and monitoring protocols for CBO staff
- » State and federal funding available to support Community Pathway administrative functions across CBOs and public agencies
- » Eligibility determination processes
- » Ongoing communication and reporting between CBOs and public agencies
- » Legal liability across the CBOs and public agencies

SERVICES/ASSET MAPPING

Despite these challenges, Solano County has significant assets that can be coordinated and leveraged in support of its CPP.

Asset Map

Asset Map (Live Version): An asset map was created using the results from the EBP survey to develop an inventory of child maltreatment and foster care prevention programs currently being delivered in Solano County. Identifying a current inventory will help determine any program deserts, gaps in services, provider capacity, and how services are meeting the needs of all children and families at risk of foster care entry. The mapped results will help develop appropriate strategies to leverage federal resources and determine how the county will expand programming over the next several years.

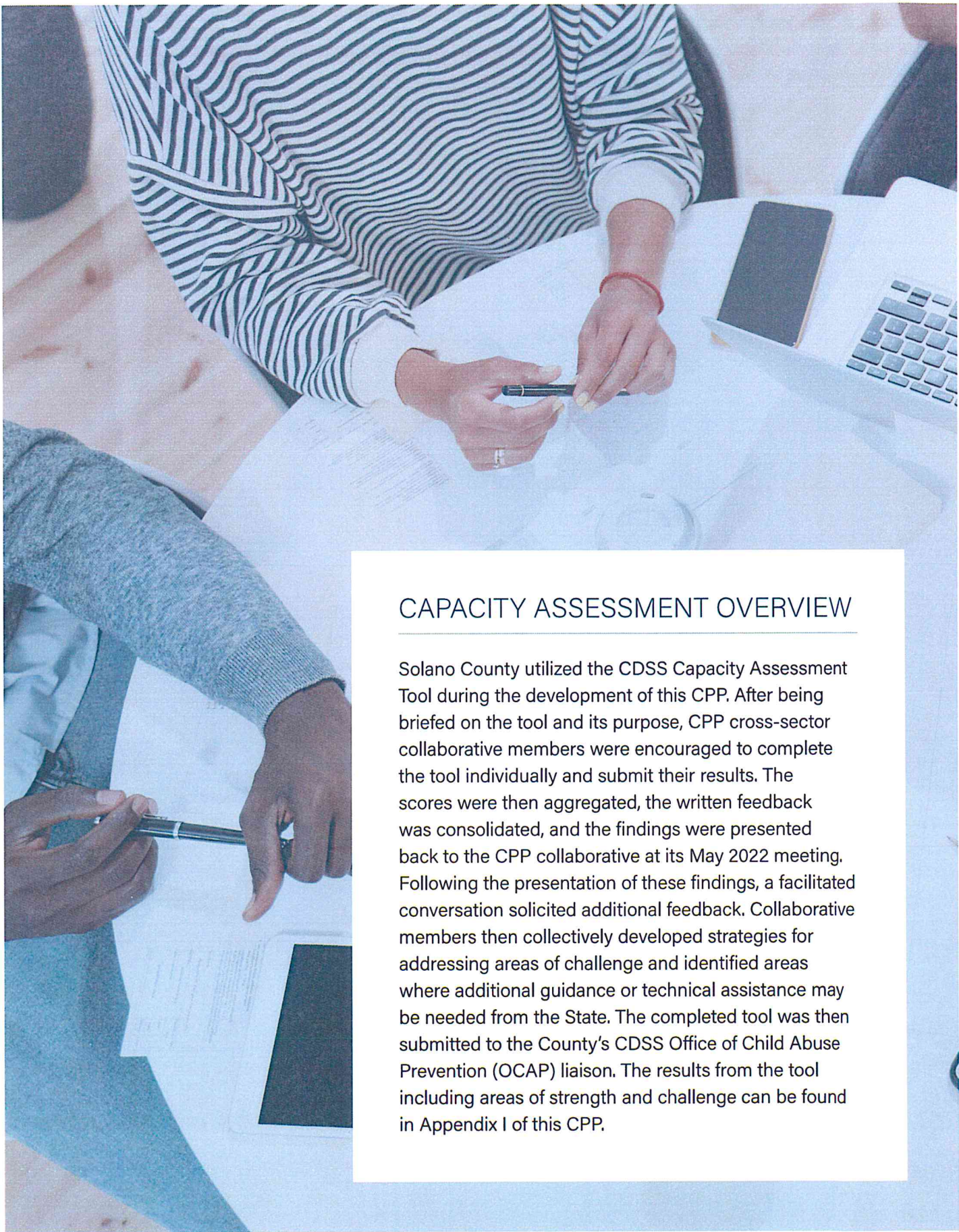


Below is a list of the current programs with descriptions and links to their websites. All agencies and organizations are plotted on the [asset map](#):

Agency	Description
<u>First 5 Solano Children and Families Commission</u>	First 5 Solano provides funding and support to partners who work directly with the community to provide services bettering the lives of children ages 0-5 and their families. Funded partners provide many services including prenatal care, healthcare access, quality childcare, family support, and parent education.
<u>Solano County Child Support Services</u>	Solano County Child Support Services promotes parental responsibility to enhance the well-being of children by providing child support services to establish parentage and collect child support.
<u>Solano County Employment & Eligibility</u>	The Employment & Eligibility Division of Solano County Health & Social Services administers various federal, state, and local government programs designed to provide health coverage, food, and cash assistance for eligible low-income Solano County residents.
<u>Solano County Family Violence Prevention</u>	The mission of the Solano County Office of Family Violence Prevention is to further the success of family violence prevention and intervention efforts in Solano County.
<u>Solano County Health & Social Services—Behavioral Health Division</u>	The Solano County Health & Social Services—Behavioral Health Division is intended to increase both the access to and the provision of mental health services to under-served populations living in Solano County, and to better meet the cultural and linguistic needs of all consumers served.
<u>Solano County Health & Social Services—Substance Abuse Services</u>	The Alcohol & Drug Advisory Board (ADAB) is comprised of individuals from diverse disciplines representing a cross-section of Solano County. The ADAB ensures that community needs are met regarding substance related issues through prevention, early intervention, treatment, and ongoing recovery.
<u>Solano County Maternal Child & Adolescent Health—Black Infant Health</u>	The vision of the Solano County Maternal Child & Adolescent Health—Black Infant Health is that women, infants, children, adolescents, and families in Solano County receive appropriate, quality, comprehensive health and social services that promote wellness and prevent disease, injury, and violence. This will result in healthy, responsible, and productive individuals and families.
<u>Solano County Office of Education</u>	The Solano County Office of Education promotes equity and excellence by working with our school districts and community partners to create opportunities that address the needs of every student.
<u>Solano County Probation</u>	The mission of the Solano County Probation Department is to serve and protect the community by conducting investigations for the Court, holding clients accountable, enforcing court orders, supporting victim restoration, facilitating rehabilitation of clients, providing safe, secure, effective and proven detention and treatment programs.
<u>Solano Family Justice Center</u>	The Office of Family Violence Prevention (OFVP), on behalf of a strong partnership of local government, law enforcement, courts and community-based organizations, continues to move forward with implementing the strategic plan developed for a Solano Family Justice Center (SFJC). The SFJC began operating to offer victims of child abuse, domestic violence, elder abuse, and sexual assault an opportunity to build hope and new futures.

Organization	Description
<u>A Better Way</u>	A Better Way empowers children and families to develop the insights, life skills, and permanent relationships that promote their social, emotional, educational, and economic well-being.
<u>Aldea</u>	Aldea's mission is to provide professional mental health, child welfare and support services in a manner that respects the dignity and individuality of each person.
<u>Benicia Family Resource Center</u>	The Family Resource Center (FRC) is a community-based center that focuses on providing information and referral services to families and children. The FRC will work with families to meet their needs and enhance the well-being of all family members.
<u>Caminar</u>	Caminar is a community-based behavioral health care agency that delivers prevention, treatment, and recovery services to those with complex mental health, substance use, and co-occurring needs.
<u>Catholic Charities Yolo-Solano</u>	Catholic Charities of Yolo-Solano's mission is to collaborate with diverse communities, providing services to the poor and vulnerable, promoting human dignity and advancing for social justice.
<u>CASA of Solano County</u>	CASA of Solano County's mission is to ensure that each abused and neglected child under the protection of the court has a consistent caring adult volunteer who helps them reach their full potential.
<u>Child Start</u>	Child Start provides quality child development services for young vulnerable children and their families like Head Start and Early Head Start.
<u>Children's Network</u>	The mission of the Children's Network is to improve the lives of children in Solano County through education, advocacy, coordination of community services and community-based collaboratives.
<u>Dixon Family Services</u>	Dixon Family Services is a community-based organization that provides social services that help people achieve goals such as employment, financial stability, improved nutrition, escape from domestic violence, sobriety, emotional wellness, positive parenting skills, safe and healthy homes and family cohesiveness.
<u>Fairfield Police Activity League</u>	The Fairfield Police Activity League is a youth center that provides supervised programs such as basketball, boxing, martial arts, music, multimedia, soccer, dance, running, homework tutoring, and more to help address the occurrence of juvenile delinquency.
<u>Fighting Back Partnership</u>	Fighting Back Partnership is committed to preventing and ending poverty and its effects.
<u>Healthy Start Family Resource Center</u>	The Healthy Start Family Resource Centers provide a safe, accessible place for families and youth to connect with comprehensive, coordinated services that help them strengthen their families and become more self-reliant.
<u>Matrix Parent Network +Resource Center</u>	Matrix Parent Network provides critical forms of support to parents, including a parent call-center, family resource center, support and referrals to parents, educational workshops, peer support in English and Spanish, educational materials, and support to parents and families during IEP/school meetings.

Organization	Description
<u>NAMI Solano County</u>	NAMI Solano County is a grassroots organization that helps families and individuals affected by mental illness and encompasses education programs, support groups, outreach, and advocacy.
<u>North Bay Regional Center</u>	North Bay Regional Center provides advocacy, services, support, and care coordination to children and adults diagnosed with intellectual and developmental disabilities and their families in Napa, Sonoma, and Solano counties.
<u>Pacific Clinics</u>	Pacific Clinics provides a continuum of care that includes prevention and early intervention; treatment of chronic, severe mental illness and co-occurring substance use disorder treatment; and supportive services to maintain wellness and recovery.
<u>Parents by Choice</u>	Parents by Choice (PbC) is a Foster Family Agency that was built to serve the needs of children and youth in the child welfare system.
<u>Rio Vista CARE</u>	Rio Vista CARE is a counseling and family resource center.
<u>SafeQuest Solano</u>	SafeQuest Solano provides prevention education, advocacy, and intervention services to those affected by domestic violence and sexual assault.
<u>Seneca Family of Agencies</u>	Seneca provides a continuum of community and school-based services designed to be highly accessible and responsive to the academic, social-emotional, and behavioral needs and goals of each child and family, reaching them in their homes, schools, and communities.
<u>Solano County School-Based Mental Health Services</u>	<p>School-Based Wellness Centers: Culturally inclusive spaces to decompress for 10–20 minutes of art, meditation, music, check-ins with trusted adults, stigma reduction, suicide prevention supports, trainings, student groups/workshops, and access points for students who need higher level services. 47 school-based centers have been opened in Solano.</p> <p>Mobile Crisis Unit for Schools: Trained clinicians serve as crisis specialists and respond to crisis situations on K–12 school campuses serving children and youth who are experiencing a mental health crisis.</p>
<u>Solano Family & Children's Services</u>	Solano Family and Children's Services (SFCS) is an organization dedicated to enriching children's lives through support and services to families and child care providers.
<u>Family Investigative Response Services Team (FIRST)</u>	The Vacaville Police Department brings together a multidisciplinary team called FIRST, which consists of detectives, social workers, and family support workers, to address the needs of families, senior citizens, and children in response to family violence. The teams comprise the Family Resource Center (FRC) and the Special Victims Unit (SVU).
<u>Victor Community Support Services</u>	Victor Community Support Services helps children and families who have experienced severe abuse, neglect, and trauma.



CAPACITY ASSESSMENT OVERVIEW

Solano County utilized the CDSS Capacity Assessment Tool during the development of this CPP. After being briefed on the tool and its purpose, CPP cross-sector collaborative members were encouraged to complete the tool individually and submit their results. The scores were then aggregated, the written feedback was consolidated, and the findings were presented back to the CPP collaborative at its May 2022 meeting. Following the presentation of these findings, a facilitated conversation solicited additional feedback. Collaborative members then collectively developed strategies for addressing areas of challenge and identified areas where additional guidance or technical assistance may be needed from the State. The completed tool was then submitted to the County's CDSS Office of Child Abuse Prevention (OCAP) liaison. The results from the tool including areas of strength and challenge can be found in Appendix I of this CPP.

EVIDENCE-BASED PROGRAMMING

To comprehensively capture the current continuum of prevention programming in Solano County and assess the current and prospective local capacity for the delivery of EBPs, an EBP survey was circulated to a broad range of service providers across the public child welfare, behavioral health, public health, and education systems as well as the local Tribal systems.

Providers were asked to identify the EBPs in California's Title IV-E Prevention Plan they are currently delivering or could potentially deliver with capacity building assistance; the other EBPs on the Title IV-E Prevention Services Clearinghouse they are currently delivering or could potentially deliver with capacity building assistance; additional prevention programs they are currently delivering that have an evidence base and could potentially be added to the federal Clearinghouse in the future; and other prevention programs they are currently delivering with or without an evidence base.

Providers were also surveyed about whether their current programming is being delivered in-person, virtually, or both; which communities it is being delivered in; how it is being financed; and whether it is being delivered as a primary, secondary, and/or tertiary intervention. This survey process provided Solano County with rich data and a comprehensive understanding of local provider prevention service capacity and informed the selection and categorization of the EBPs within this CPP.

✓ Solano County also recognizes the challenges public agencies and community-based direct service providers will face in developing and delivering EBP service lines, including the costs associated with training staff to deliver these programs, retaining these staff, and ongoing monitoring to ensure model fidelity and continuous quality improvement. Finally, the County realizes that some EBPs will need to be culturally adapted to appropriately meet the needs of some children and families. Accordingly, Solano County commits to working with CDSS to identify and implement allowable cultural adaptations of EBPs to ensure their effectiveness in serving all children and families.

Tier 1 Services

The following EBPs are listed in California’s Title IV-E Prevention Plan, and Solano County possesses existing capacity to deliver them. Solano County intends to explore leveraging Title IV-E funds for these programs as soon as possible. Looking ahead, as Solano develops capacity to deliver other EBPs listed in California’s IV-E Prevention Plan, the County intends to add those services to this list.

Program	Service Category	Target Population	Outcome Objectives
Healthy Families America	In-Home Parent Skill Based	Prenatal to 5 years (services offered within 3 months of birth)	<ul style="list-style-type: none"> » Increased positive parenting practices » Increased nurturing parent-child relationships
Motivational Interviewing	Substance Abuse/ Cross-Cutting	Adolescents and their parents/ caregivers	<ul style="list-style-type: none"> » Decrease in youth substance use » Decrease of parent/caregiver substance use » Improved physiological, psychological and lifestyle outcomes
Multisystemic Therapy	Mental Health, Substance Abuse	Children aged 12-17 and their parents/ caregivers	<ul style="list-style-type: none"> » Decrease in youth delinquent behavior and substance use » Improvement of parent/caregiver emotional and mental health
Nurse-Family Partnership	In-Home Parent Skill Based	Young, first-time, low-income mothers beginning early in their pregnancy until the child turns two	<ul style="list-style-type: none"> » Reduced child welfare administrative reports » Improved child cognitive functions and abilities » Improved child physical development and health » Improved adult economic and housing stability
Parent-Child Interaction Therapy	Mental Health	Children aged 2-7 and their parents/ caregivers	<ul style="list-style-type: none"> » Reduction in child negative behaviors » Increased positive parenting practices » Improvement of parent/caregiver emotional and mental health

Tier 2 Services

The following EBPs are listed on the Title IV-E Prevention Services Clearinghouse, and Solano County has existing capacity to deliver them. These programs are not yet listed in California's Title IV-E Prevention Plan, but when they are added to that plan, Solano County intends to explore leveraging Title IV-E for them.

Program	Service Category	Target Population	Outcome Objectives
Aggression Replacement Training	Mental Health	Youth ages 13 to 18 who exhibit violent or aggressive behavior	» Increased child well-being: Behavioral and emotional functioning
Child-Parent Psychotherapy	Mental Health	Children ages birth through 5 and their parents/caregivers	» Increased child well-being: Behavioral and emotional functioning » Increased adult well-being: Parent/caregiver mental or emotional health
Effective Black Parenting	In-Home Parent Skill Based	Black and African American families with children ages 17 and younger	» Increased child well-being: Positive parenting practices
Intensive Care Coordination Using High Fidelity Wraparound	Mental Health	Children and youth birth to age 21 with complex emotional, behavioral, or mental health needs, and their families	» Increased least restrictive placement » Increased child well-being: Behavioral and emotional functioning
Trauma-Focused Cognitive Behavioral Therapy	Mental Health	Children and adolescents who have experienced trauma including those who have PTSD symptoms, dysfunctional feelings or thoughts, or behavioral problems	» Increased child well-being: Positive parenting practices » Increased child well-being: Social functioning » Increased adult well-being: Parent/caregiver physical health » Increased adult well-being: Parent/caregiver mental or emotional health
Triple P: Positive Parenting Program—Standard (Level 4)	Mental Health	Families with children (up to 12 years) who exhibit behavior problems or emotional difficulties	» Increased child well-being: Behavioral and emotional functioning » Increased adult well-being: Positive parenting practices » Increased adult well-being: Parent/caregiver mental or emotional health

- ✓ From these Tier 2 EBPs, Solano County believes that Child-Parent Psychotherapy, Effective Black Parenting, and Triple P–Positive Parenting Program hold the most promise in addressing the underlying pillars of community need identified in this CPP. Solano County urges CDSS to add these programs to the California Title IV-E Prevention Plan as soon as possible, so that counties can begin leveraging federal dollars to launch and scale these promising programs.

Other Prevention Programming

In addition to the federally reimbursable EBPs listed above, Solano County also maintains a broader continuum of programs and child welfare services designed to prevent child maltreatment and reduce the need for foster care.

PREVENTION AND COMMUNITY-BASED FAMILY SUPPORT SERVICES

Solano County First 5 funds many programs within the community and is an integral part of the safety net for children's and family programs in Solano County. The Commission works closely with community partners to continue to find ways to ensure these critical community investments.

The current list of prevention and community-based family support services funded through the Solano County First 5 Commission are found below:

Health Access/Children's Health Initiative

- » **Solano Coalition for Better Health:** health insurance screening and connection to health insurance for children 0-5 and pregnant mothers.

Partnership for Early Access for Kids (PEAK)

- » **Pacific Clinics:** provides developmental screenings and parent and provider trainings
- » **Solano Family and Children's Services:** implements Help Me Grow Solano, a national program to connect young children to needed services through outreach and a call center as well as provides parent and provider trainings around early childhood development and mental health screenings.
- » **Victor Community Support Services:** provides developmental screenings, short term mental health treatment, interdisciplinary care teams, and parent education to incarcerated families.
- » **Solano County Health and Social Services:** provides Mental Health assessment and treatment services through Early and Periodic Screening, Diagnostic and Treatment (EPSDT) for Medi-Cal eligible children.

Pre-Kindergarten Academies

- » **Vallejo City Unified School District:** provides Pre-Kindergarten Academy services in Vallejo.
- » **Vacaville Unified School District:** provides Pre-Kindergarten Academy services in Vacaville.
- » **Fairfield-Suisun Unified School District:** provides Pre-Kindergarten Academy services in Fairfield-Suisun.
- » **Dixon Unified School District:** provides Pre-Kindergarten Academy services in Dixon.
- » **Travis Unified School District:** provides Pre-Kindergarten Academy services in Fairfield-Suisun and Vacaville.
- » **Benicia Unified School District:** provides Pre-Kindergarten Academy services in Benicia.
- » **River Delta Unified School District:** provides Pre-Kindergarten Academy services in Rio Vista.

Quality Child Care Improvement Initiative

- » **Child Start, Inc.:** provides wrap-around care for children in Head Start. In addition, provides rent for the early care and education space at 275 Beck Ave, Fairfield.
- » **Solano County Office of Education:** implements a quality rating and improvement system for early care and education sites.

Family Support Initiative

- » **City of Benicia Police Department:** provides family strengthening services including case management, basic needs support, financial literacy, and parenting classes through the Benicia Family Resource Center.
- » **Dixon Family Services:** provides family strengthening services including case management, basic needs support, financial literacy, and parenting classes through the Dixon Family Resource Center.
- » **Fairfield-Suisun Unified School District:** provides family strengthening services including case management, basic needs support, financial literacy, and parenting classes through the Fairfield-Suisun Family Resource Centers.

- » **Fighting Back Partnership:** provides family strengthening services including case management, basic needs support, financial literacy, and parenting classes through the Vallejo Family Resource Centers.
- » **Rio Vista CARE:** provides family strengthening services including case management, basic needs support, financial literacy, and parenting classes through the Rio Vista Family Resource Center.
- » **City of Vacaville Police Department:** provides family strengthening services including case management, basic needs support, financial literacy and parenting classes through the Vacaville Family Resource Center.

PUBLIC HEALTH SERVICES

Healthy Families of America (HFA), developed by Prevent Child Abuse America, is a voluntary home visiting program founded on the ideals of excellence, trust and transformation. It is designed for parents facing challenges such as single parenthood; low income; childhood history of abuse and other adverse childhood experiences; current or previous issues related to substance abuse; mental health issues; and/or domestic violence. HFA offers additional referral services to improve functioning of the entire family. Highly trained home visitors provide valuable guidance and support to help parents be the best they can be. Home visitors develop a trusting relationship with parents and help them be more emotionally available for their child(ren). HFA offers at least one home visit per week for the first six months after the child's birth. After those initial months, visit frequency is based on families' needs.

BabyFirst Solano is a team of prenatal care agencies in Solano County dedicated to providing free or low-cost prenatal care. Through a toll-free line, staff are available to answer questions, confidentially discuss pregnancy concerns without judgment, and link to services that support healthy pregnancies.

Solano County has a Nurse Family Partnership (NFP) home visiting program. Child Welfare Services can refer young women residing in foster care who are less than 28 weeks pregnant with their first child. The goals are to improve pregnancy outcomes by helping women engage in good preventive health practices, including obtaining prenatal care from their health care providers, improving their diet, and reducing their use of cigarettes, alcohol, and illegal substances. Additional goals are to improve overall child health and development by helping parents provide responsible and competent care for their children and to improve the economic self-sufficiency of the family by helping parents develop a vision for their own future, plan future pregnancies, continue their education, and find work.

WIC is the Women, Infants and Children Supplemental Nutrition Program for income-eligible pregnant, breastfeeding, and non-breastfeeding women and children under the age of 5 who have a nutritional need. WIC is a federally funded program, administered by the CDSS and available in Solano County.

STATE FAMILY PRESERVATION SERVICES

Solano County Child Welfare Services provides Family Preservation Services to families with at least one child under the age of 3. Solano County saw 51 children between birth and 3 years of age enter foster care from January to December 2022. A Family Preservation Social Worker II are assigned to cases in which these parents are receiving Family Reunification or Family Maintenance services in order to assist them in working toward their case plan goals with an overall goal of timely reunification. Additionally, the Department recently hired additional Social Worker IIs to partner with case carrying Social Worker IIIs to provide additional family focused services and supports to families to reduce re-entry after termination of supervision and expedite family reunification. The purpose is to intensely engage families, including frequent social worker contact with families to address the factors necessitating Child Welfare Services involvement.

REUNIFICATION SERVICES

Child Welfare Services refers families to many community-based services to develop a network of supports for the family to ensure safety, permanency, and well-being for children. Many of the services in the community have limited capacity, are unable to serve monolingual clients, or are unable to meet the high level needs of Child Welfare youth and families. Service gaps are identified in different service areas around underserved populations identified elsewhere in the report. In addition, services also have specific eligibility criteria that may limit the ability of Child Welfare families to access services.

PARENTING CLASSES

The Children's Network website (www.childnet.org) maintains an up-to-date database system providing information on county-wide parenting classes and support groups. Parent Education is a fundamental role of all of the FRCs and as such, all of them provide the service either directly, via a contract, or through collaborative efforts with other FRCs. There are many parenting classes in Solano County



including the Nurturing Fathers' Program, Parent Project, Matrix Parent Network, Fairfield-Suisun Adult Education, and Vallejo Adult Education classes.

SUBSTANCE ABUSE TREATMENT PROGRAMS

Solano County S.M.A.R.T. (Successful Mental Health and Addiction Recovery Treatment) provides a variety of behavioral health services, including substance abuse service to individuals and families receiving CalWORKs benefits.

DOMESTIC VIOLENCE SERVICES

The Solano Family Justice Center operates under the auspices of the Solano County District Attorney's Office. The Solano Family Justice Center provides confidential and non-confidential victim advocacy, court accompaniment, victim empowerment assistance, emergency services referrals, victim/witness assistance, resource referrals, and access to domestic violence crisis shelter, domestic violence transitional shelter, and counseling.

SafeQuest Solano is a dual Domestic Violence and Sexual Assault Agency that serves all of Solano County (Benicia, Dixon, Fairfield, Rio Vista, Suisun, Vacaville, and Vallejo). They provide a 24-hour crisis line, a state-certified emergency shelter for survivors and their children, safety planning, case

management, individual peer counseling, support groups, victim advocacy, restraining order assistance, legal and medical accompaniments, community outreach and education, and children's active arts.

Solano County Child Welfare Services has an MOU with Courage Center 2, which is a child advocacy center and is a product of the combined efforts of law enforcement, the county, Child Welfare Services, non-profit organizations, mental health providers, and medical professionals to bring high-quality evidence collection and human services to children who have been abused. Through a process of forensic interviewing and medical examination, they collect evidence that can be used in a court of law to prosecute child abusers. They also connect the children to resources such as counseling and medical care.

HOUSING SERVICES

Solano County Child Welfare Services has partnered since 2010 with the Vacaville Housing Authority to provide the Family Unification Program (FUP) to help clients who are involved with Child Welfare Services, either as parents who have/or had a reunification case plan or young adults deemed eligible as non-minor dependents, to find affordable and decent housing in a safe and supportive environment. The goals are to ensure children who remain with their families or who are reunited with their families are safe and secure and not subject to neglect as a result of homelessness or inadequate housing. FUP also ensures non-minor dependents transitioning to housing under a Supervised Independent Living Plan (SILP) are able to find and maintain affordable and decent housing in a safe and supportive environment. CWS also has an MOU with the Solano County Employment & Eligibility Division to collaboratively administer the Bringing Families Home program, which supports families involved with the child welfare system who are experiencing, or at risk of experiencing, homelessness.

Other housing programs include Opportunity House, Vacaville's homeless shelter which provides an 'umbrella' of services, including transitional and

alternative housing, support services, mentorship, and volunteer programs. New programs have been offered and they have diversified their services to include single fathers with children, two parent families, and homeless individuals with mental health diagnosis. The Christian Help Center in Vallejo formed to provide food and shelter to those who are homeless.

Mission Solano's "Bridge to Life Center" offers two housing types: transitional beds and non-transitional beds. Bridge Bed is a 30- to 90-day emergency bed program for individuals that have outside employment or are actively looking for outside employment, and need minimal support services. This program has up to 70 beds for men, women, and children. Rays of HOPE is a 6 to 18-month transitional bed program that supports residents in recovery. This is a work-to-housing program that has up to 45 beds for men, women, and children. Mission Solano offers some nomadic shelter services during the winter months.

Bringing Families Home is a State funded program, with a county match requirement in which participating counties provide housing-related supports to eligible families served by the child welfare agency, to support in the reunification of homeless families in the child welfare system. CWS in collaboration with E&E began implementing this program in June 2017, and continue to successfully house families working toward reunification with their children.

MENTAL HEALTH SERVICES

Solano County Mental Health Access team provides information and referral and mental health assessments for the community. They will triage mental health needs and refer to appropriate services including county mental health outpatient services located in Vallejo, Fairfield, and Vacaville. Child Welfare Services also contracts with a variety of individual providers to provide individual and family counseling.

Aldea Counseling Services empowers people to improve their mental health and family functions, creating a safer and healthier community for all of us.

The program encompasses a wide range of mental health services, including individual, family, and group psychotherapy, behavioral support services, and psychiatry, including medication management.

Seneca Family of Agencies provides community-based services. Parents and other family members are not simply the recipients of services, but play a central role in planning, providing, and evaluating services. Above all, Seneca's community-based services build upon and enhance the strengths of children and families, accelerating their progress toward attaining stability, self-sufficiency, and long-term success. Seneca's community-based services include: wraparound services, mental health outpatient clinics, crisis stabilization services, therapeutic behavioral services, transitional age youth services, and intensive case management services.

VISITATION SERVICES

Therapeutic Visitation Services is a mental health service available to eligible families of children who are currently involved with Child Welfare Services receiving reunification services. Research shows by actively including positive parenting techniques and a counseling component into family visitation, families shorten the time it takes to reunify, and it is more likely reunification will be successful. Therapeutic Visitation Services are provided by Victor Community Support Services in a collaboration between Solano County Children's Mental Health and Solano County Child Welfare Services braiding different funding streams.

Solano County Child Welfare Services staff operates an on-site Visitation Center. The Visitation Center reserves pre-scheduled slots for "Detention Visits" to ensure quick provision of supervised visitation when children experience an emergency removal from parents. It also provides a safe and structured environment for ongoing supervised visits and a baseline for referring to Therapeutic Visitation Services provided by Aldea, Inc. There are three allocated full-time Social Worker II positions to work in the Visitation Center, with visits occurring during

normal weekday business hours. Remote online jail visits (similar to Skype) have been supervised by Visitation Center staff as well.

WRAPAROUND SERVICES

Solano County contracts with Seneca Family of Agencies to provide Wraparound services to County-referred youths and their families. The program was created by the CDSS, pursuant to the passage of SB 163, to provide a family-centered, strength-based alternative to group home placement. The program provides the County with the ability to flexibly use foster care funds to provide intensive, individualized services to eligible youths and their families. The goal of providing these services is to strengthen the family and allow youth to remain with or return to their families. Wraparound services have been more consistently used for prevention of group home placement, and less frequently engaged for step-down.

ADOPTION SERVICES

Child Welfare Services operates a separate Adoption Agency. The Adoption Social Workers provide adoption information and other expertise to inform the development of the concurrent plan.

Funded with Promoting Safe and Stable Families (PSSF) monies, Aldea's Adoptions Guardianship Support (AGS) program provides services for Pre- and Post-Adoption and Guardianship families to stabilize acute or developing situations where there is a risk of disruption of placement, or a significant emotional strain between child and caregiver. The program utilizes a wraparound-style model with community- and home-based services which value and support the uniqueness of the families and their natural support systems.



INDEPENDENT LIVING SERVICES

Solano County has a contract with First Place for Youth to provide an Independent Living Skills Program (ILSP) for eligible foster and former foster youth residing in Solano County, in accordance with the Foster Care Independence Act of 1999 (PL 106-169). Through the provision of comprehensive core services, participants increase self-sufficiency as they transition to adult life from the foster care system by focusing on the individualized objectives of their Transitional Independent Living Plan (TILP).

PERMANENCY PLANNING SERVICES FOR YOUTH WITHOUT CASE PLAN OF ADOPTION OR GUARDIANSHIP

Solano County Child Welfare Services recently contracted with Victor Community Support Services to provide intensive family finding and engagement services with the ultimate goal of identifying, locating, and engaging relatives, kin, and support networks to support permanent placement and lifelong connection needs of youth placed in out-of-home care.

CULTURALLY RELEVANT SERVICES

Child Welfare Services currently has 15 Spanish-speaking Social Workers in Emergency Response (including the Hotline), Dependency Investigations, Family Preservation, Visitation and Family Maintenance, and Family Reunification Services. Workers also provide documents including case plans in Spanish.

The Black Infant Health (BIH) mission is to help more African-American babies make it to their first birthday by ensuring their mothers have healthy pregnancies. The program honors the unique history and traditions of African-American people by presenting information in a culturally affirming manner. BIH works with participants to develop life skills, reduce stress, build social support, and improve overall health and wellness. BIH provides education on the importance of early and continuous prenatal care, well-child checkups, breastfeeding, and timely and complete immunizations to ensure babies are born healthy and grow into healthy children.

PROGRAMS THAT TARGET UNDERSERVED POPULATIONS

Solano County has a contract with First Place for Youth to provide supervised transitional housing and supportive services as defined in WIC 11403.2 and 16522. Program participants are up to 20 former foster youth who have exited care and terminated their Juvenile Court Dependency on or after their 18th birthday but are not yet 24 years of age. They require a safe living environment to further develop life skills related to independence, prevent homelessness, and better achieve the outcomes in their Transitional Independent Living Plans (TILP). There is a county option to extend to the day before their 25th birthday.



SERVICES ADDRESSING DEVELOPMENTAL NEEDS OF INFANTS, TODDLERS, AND CHILDREN

When children enter care, the Department completes initial and ongoing assessments of their developmental needs using the CANs tool, in partnership with Solano County Behavioral Health. If there are concerns, a referral is made to the Regional Center for thorough assessment. If developmental services are needed, the Department works closely with the service providers to ensure the infant/toddler/child's needs are met. In addition to these services, the Department works closely with First 5 Solano which offers services and supports for children, parents, and caregivers. In addition to this, the Department has an established relationship with Solano Family and Children's Services (SFCS), which is an organization dedicated to enriching children's lives through support and services to families and childcare providers. The services and support they offer include free childcare referrals, parent education and resources, assistance for income eligible families with childcare costs, childcare provider training and development, child health, development, nutrition and safety education, meal reimbursement program for childcare providers, and public education and advocacy for families and children at the local, state

and national level. SFCS also participates in the Bridge Emergency Childcare program, to connect children to healthy and trauma responsive childcare options.

Child Start's goal is to develop more community-based projects to expand in mission, scope, quantity and quality child development services for young children birth to age five and their families. The mission of Child Start is to support the educational, social and emotional development of children, ages 0 to 5, by providing high quality, comprehensive and family-focused early childhood services in partnership with the community.

Victor Community Support Services launched new services in Fairfield after merging with the former Child Haven non-profit effective June 30, 2022. It provides a continuum of mental health services for infants, adolescents, and families using research and evidence-based modalities. One such program is the CARE Clinic which is an intensive, early assessment and intervention program for children, age 3 to 5 years old.

LINKING COMMUNITY NEEDS & EVIDENCE-BASED PROGRAMS

To ensure there are opportunities to serve all children and families deemed to be at “imminent risk” of foster care entry, Solano County has included all 12 candidate groups along with expectant and parenting youth in foster care in this CPP. Similarly, the County has included all federally reimbursable EBPs from the Title IV-E Prevention Services Clearinghouse for which service delivery capacity presently exists. Over time, the County intends to facilitate access to EBPs for all children and families in need of services. At the same time, Solano County recognizes that implementation of FFPSA and the CPP is likely to be a multi-year process consisting of several phases. A key success factor in implementation will be strategically linking the delivery of EBPs with underlying community needs and the subpopulations of children and families who are most likely to benefit from them.

As noted earlier in this CPP, the four service priorities Solano intends to address in Phase 1 of implementation are:

- » Expanding the continuum of support services available to families with children under the age of 5
- » Increasing the availability of in-home and community-based services
- » Reducing racial disproportionality and disparities with respect to child welfare system involvement
- » Expanding the continuum of support services available to address youth behavioral health challenges



In Phase 1 of the CPP, Solano County intends to explore the development, replication, and expansion of the Tier 1 EBPs to advance the following service priorities:

Program	Service Category	Phase 1 Service Priority	Outcome Objectives
Healthy Families America	In-Home Parent Skill Based	<ul style="list-style-type: none"> » Expanding services for families w/children under 5 » Increasing availability of in-home services » Reducing racial disproportionality and disparities 	<ul style="list-style-type: none"> ✓ Increased positive parenting practices ✓ Increased nurturing parent-child relationships
Motivational Interviewing	Substance Abuse/ Cross-Cutting	<ul style="list-style-type: none"> » Increasing availability of in-home services » Reducing racial disproportionality and disparities » Expanding services to address youth BH challenges 	<ul style="list-style-type: none"> ✓ Decrease in youth substance use ✓ Decrease of parent/ caregiver substance use ✓ Improved physiological, psychological and lifestyle outcomes
Multisystemic Therapy	Mental Health, Substance Abuse	<ul style="list-style-type: none"> » Increasing availability of in-home services » Reducing racial disproportionality and disparities » Expanding services to address youth BH challenges 	<ul style="list-style-type: none"> ✓ Decrease in youth delinquent behavior and substance use ✓ Improvement of parent/ caregiver emotional and mental health
Nurse-Family Partnership	In-Home Parent Skill Based	<ul style="list-style-type: none"> » Expanding services for families w/children under 5 » Increasing availability of in-home services » Reducing racial disproportionality and disparities 	<ul style="list-style-type: none"> ✓ Reduced child welfare administrative reports ✓ Improved child cognitive functions and abilities ✓ Improved child physical development and health ✓ Improved adult economic and housing stability

Solano County also believes the following Tier 2 EBPs hold great promise in advancing the identified service priorities and addressing the pillars of community need, and the County intends to begin leveraging Title IV-E funding for these programs as soon as California adds them to its Title IV-E Prevention Plan:

Program	Service Category	Phase 1 Service Priority	Outcome Objectives
Child-Parent Psychotherapy	Mental Health	<ul style="list-style-type: none"> » Expanding services for families w/children under 5 » Increasing availability of in-home services » Reducing racial disproportionality and disparities 	<ul style="list-style-type: none"> ✓ Increased child well-being: Behavioral and emotional functioning ✓ Increased adult well-being: Parent/caregiver mental or emotional health
Effective Black Parenting	In-Home Parent Skill Based	<ul style="list-style-type: none"> » Expanding services for families w/children under 5 » Increasing availability of in-home services » Reducing racial disproportionality and disparities » Expanding services to address youth BH challenges 	<ul style="list-style-type: none"> ✓ Increased child well-being: Positive parenting practices
Triple P	Mental Health	<ul style="list-style-type: none"> » Expanding services for families w/children under 5 » Increasing availability of in-home services » Reducing racial disproportionality and disparities » Expanding services to address youth BH challenges 	<ul style="list-style-type: none"> ✓ Increased child well-being: Behavioral and emotional functioning ✓ Increased adult well-being: Positive parenting practices ✓ Increased adult well-being: Parent/caregiver mental or emotional health

LOGIC MODEL

TARGET POPULATION

Families with children ages 0-5 • Families with Black, Indigenous, and People of Color (BIPOC) children • Youth with behavioral health challenges • Families in need of in-home support services

COMMUNITY NEEDS

- » Significant over-representation of children of color in the child welfare system.
- » Rates of domestic violence higher than state average
- » Overall lack of necessary mental/behavioral health services as well as a shortage of services to address substance abuse disorders
- » Higher rates of ACEs than the state average
- » Children ages 0 to 5 are at an elevated risk for child welfare system involvement

INPUTS

- » Critical administrative supports, including: Information technology tools; interagency collaboration; training & workforce supports
- » Accessible policies clearly outlining Family First Practices and Policies
- » Semi-structured eligibility determination and service selection processes
- » Enhanced MOUs and contracts with CBOs to expand capacity and provide eligible services. Delivery of high-fidelity evidence-based programs that are aligned with the specific needs and characteristics of each family in the target population including:
 - » Healthy Families America
 - » Motivational Interviewing
 - » Multisystemic Therapy
 - » Nurse-Family Partnership

OUTPUTS

- » Widespread community engagement and understanding of FFPSA implementation strategies
- » Services tailored to the needs of all eligible communities, with a focus on reducing racial disparities
- » Access to accurate and comprehensive data
- » Accurate assessment of safety, risk, and family strengths and needs
- » Consistent engagement and partnership with CBOs and families
- » Buy-in and support from staff, stakeholders, partners, and community members
- » Enhanced capacity of County and service partners to deliver EBPs

SHORT-TERM OUTCOMES

- ✓ Families w/children under 5 have expanded access to services
- ✓ Racial disparity in the child welfare system is reduced
- ✓ Expanded services are available to youth with behavioral health challenges
- ✓ Increased availability of in-home service delivery
- ✓ Increased positive parenting practices
- ✓ Increased nurturing parent-child relationships
- ✓ Decrease in youth delinquent behavior and substance use
- ✓ Improvement of parent/caregiver emotional and mental health
- ✓ Reduced child welfare administrative reports
- ✓ Improved child cognitive functions and abilities

LONG-TERM IMPACT

- ✓ Families in Solano County are strengthened and stabilized
- ✓ Reduced counts of child maltreatment
- ✓ Decreased rates of removal and placement into foster care
- ✓ Reduced foster care census

THEORY OF CHANGE



Solano County Child Abuse Prevention Plan Theory of Change

Vision

Solano County is an inclusive community that delivers equitable access to trauma free systems, services, opportunities and supports ensuring all community members are empowered with the knowledge to be safe and thrive.

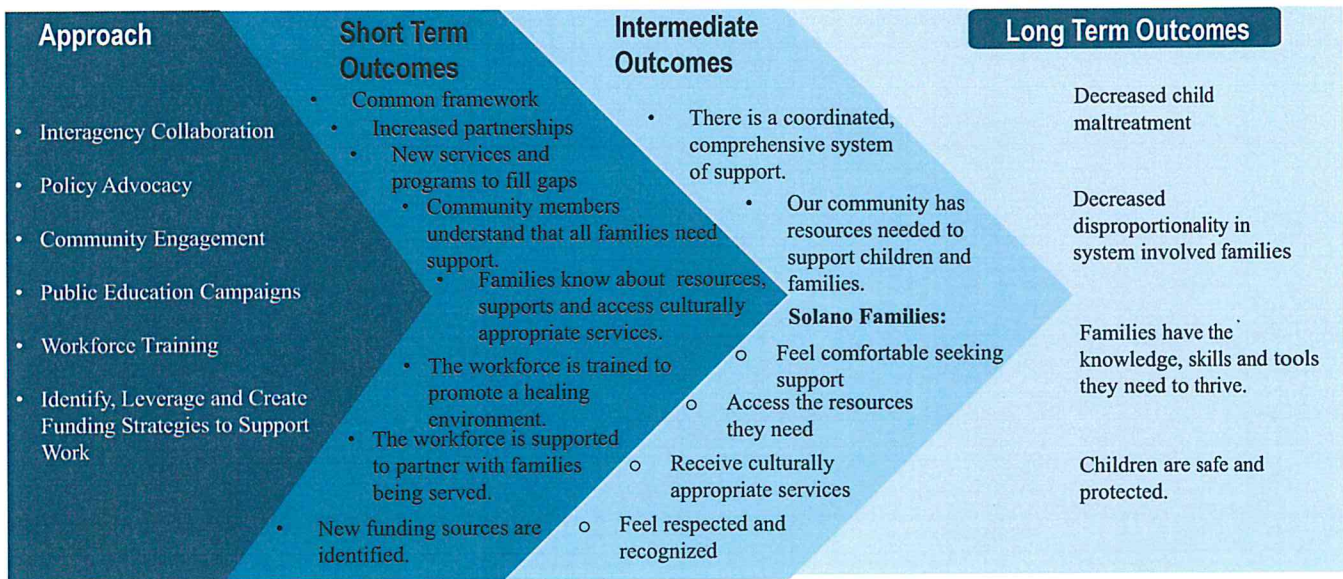
Goal

Solano County's System of Care will apply policies and deliver programs that decrease child maltreatment and ensure that African American and Native American families have equitable access to trauma free services and supports to keep children safe and promotes community wellness.

Problem

There were 369 substantiated allegations of child maltreatment in 2020 in Solano County (4.1 per 1,000 children 0-17 years of age).

- Children under the age of 1 are most at risk. (15 per 1,000 children).
- Black and Native American children are more than 2X as likely to experience substantiated maltreatment.
- Substantiation rates are highest in the following zip codes: 94591, 94590, 94585, 94571, 94533.



CPP SPENDING PLAN

CHILD WELFARE SERVICES

SOURCE		ALLOCATION
State Block Grant		\$ 1,629,550
ACTIVITY		
Program Implementation: Community Pathway		\$1,500,000
Program Development: Shared Leadership/Community Advisory		\$80,000
Program Development: Healthy Families America Capacity Building		\$49,550
Total		\$1,629,550
CBCAP		
Primary Prevention: Community Awareness Campaigns		\$21,600
Total		\$21,600
CBCAP ARPA		
		\$214,291
ACTIVITY		
Program Implementation: Community Supporter (Mandated Reporter) Training (Primary Prevention)		\$214,291
Total		\$214,291
FFTA		
		\$410,893
ACTIVITY		
Program Planning: Social Change Partners/ CPP Development		\$75,000
Program Development: Community Pathway Development		\$75,893
Program Implementation: Community Supporter (Mandated Reporter) Training (Year 2)		\$260,000
Total		\$410,893
Wraparound Reinvestment		
Program Implementation: Community Pathway (Year 2-3) (if state block not extended)		\$1,000,000
Total		\$1,000,000

PROBATION

SOURCE		ALLOCATION
State Block Grant		\$ 194,188
ACTIVITY		
Program Implementation: Prevention/Early intervention services		

CHILD WELFARE SERVICES (CWS)

The CPP strategies will be funded through several funding sources as displayed in the tables above. These include the Family First Prevention Services (FFPS) State Block Grant (SBG), Family First Transition Act (FFTA) Grant, Community-Based Child Abuse Prevention (CBCAP) Grant, CBCAP-ARPA (American Rescue Plan Act), and Wraparound Reinvestment. CWS intends to spend the FFPS State Block Grant on three main activities: 1) Implementation of the Community Pathway 2) Development of a Shared Leadership/Community Advisory structure and 3) Contributing to the expansion of the Healthy Families America evidence-based program.

Community Pathway Implementation

For the Community Pathway, \$1,500,000 will be invested into the community to provide prevention planning services. The intention is to post a Request for Proposal (RFP) to procure a community-based organization(s) that will serve the candidate population(s) described in this plan. The county is planning on allocating \$500,000 per year for three years. Should the SBG not be extended past 2024, Wraparound Reinvestment funds will be utilized to fund year 2 and 3.

Development of Shared Leadership/Community Advisory Structure

To increase the involvement of those with lived experience with public systems including child welfare, the county intends to develop a Shared Leadership governance structure. This structure will include parents and community representatives who will be selected to serve as an advisory team to the CPP Advisory Workgroup. \$80,000 is earmarked to secure a contractor who can develop and implement this leadership body.

Healthy Families America Expansion

Finally, one of the main EBPs to be utilized in Phase 1 of the CPP is Healthy Families America (HFA) program. In partnership with the Solano County Public Health Department, the Solano HFA will be requesting expansion of its eligibility criteria to include child welfare protocols. \$49,550 is dedicated to assist Solano HFA in developing and implementing its plan for approval by the Healthy Families America National Office's Training and TA Specialist.

Other Initiatives

Child Welfare will utilize several other funding streams to round out the CPP Phase 1 prevention strategies. CBCAP and CBCAP-ARPA will be dedicated to primary prevention which will include ongoing community outreach funded by CBCAP (\$21,600) and the expansion of Community Supporting (aka Mandated Reporting) training (\$214,291). The latter training will be augmented with the use of the FFTA grant in the amount of \$260,000. This will be used to fund year 2 of the 2-year agreement.

The remainder of the FFTA grant will be earmarked for Program Development and Program Implementation. \$75,000 has already been earmarked for Program Development including writing this CPP. These remaining funds (\$75,893) will be utilized in the contract with Social Change Partners who will be assisting CWS in the design of the Community Pathway as well as implementation of the program.

PROBATION

Probation intends to spend the FFPS State Block Grant on Prevention/Early Intervention efforts. The plan is to identify and deliver services to Promise Youth and their families by providing Prevention/Early Intervention services through the implementation and use of Multisystemic Therapy (MST). Providing well-supported preventative services prior to Juvenile Justice System involvement is an identified goal of the Solano County Comprehensive Multiagency Juvenile Justice Plan.

ADDITIONAL ASSURANCES

Assurances Template

FAMILY FIRST PREVENTION SERVICES (FFPS) PROGRAM ASSURANCES COUNTY OF SOLANO

INSTRUCTIONS: These assurances must be submitted by local child welfare services (CWS) and probation agencies that opt into the FFPS Program and are a required component of the local comprehensive prevention plan (CPP). These assurances will remain in effect unless changed by the submission of updated assurances and an updated CPP. Any changes to the local CPP must include resubmission of these assurances.

Title IV-E Prevention Program Reporting Assurance

In accordance with section 471(e)(5)(B)(x) of the federal Social Security Act and California Welfare and Institutions Code (WIC) section 16587(d)(9),

Solano County Child Welfare Services and Solano County Probation
(NAME(S) OF PARTICIPATING CHILD WELFARE SERVICES AND/OR PROBATION AGENCY)

is providing this assurance, consistent with the local CPP and the California Title IV-E Prevention Services State Plan, to collect and report to the CDSS information and data required for the FFPS Program, including all information and data necessary for federal financial participation, federal reporting, to determine program outcomes, and to evaluate the services provided. This includes, but is not limited to, child-specific information and expenditure data.

Child Safety Monitoring Assurance

In accordance with section 471(e)(5)(B)(ii) of the federal Social Security Act and California WIC sections 16587(d)(7)-(8), the

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assures it will provide oversight and monitoring of the safety of children who receive services under the FFPS Program, including oversight and monitoring of periodic risk assessments throughout the period of service delivery. County Title IV-E agencies that contract with community-based organizations, assure how safety will be monitored and the oversight of periodic risk assessments conducted by the community-based organizations. If the local child welfare and/or probation agency determines the child's risk of entering foster care remains high despite the provision of the services, the agency assures that it will reexamine the child's prevention plan during the 12-month period. In the case of an Indian child, the agency assures the assessments, and any reexamination of the prevention plan will be conducted in partnership with the Indian child's tribe.

Workforce Development and Training Assurance

In accordance with section 471(e)(5)(B)(viii) of the federal Social Security Act, the

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assures it will adhere to the FFPS training plan as outlined in the California Title IV-E Prevention Services State Plan, and ensure caseworkers within both the community and Title IV-E pathways under the FFPS program are supported and trained in assessing what children and their families need, connecting to the families served, knowing how to access and deliver the needed trauma-informed and evidence-based services, overseeing and evaluating the continuing appropriateness of the services, and all foundational requirements, including understanding how the requirements of the federal Indian Child Welfare Act (ICWA) and implementing state law intersect with prevention services provided through the community based and Title IV-E pathways.

Trauma-Informed Service Delivery Assurance

Solano County Child Welfare Services and Solano County Probation

(NAME(S) OF PARTICIPATING CHILD WELFARE SERVICES AND/OR PROBATION AGENCY)

assures that in accordance with section 471(e)(4)(B) of the federal Social Security Act and California WIC section 16587(d)(6), each service in the CPP provided to or on behalf of a child is provided under an organizational structure and treatment framework that involves understanding, recognizing, and responding to the effects of all types of trauma, including historical and multigenerational trauma, and in accordance with recognized principles of a trauma- informed approach and trauma-specific interventions to address trauma’s consequences and facilitate healing.

Model Fidelity for Evidence-Based Programs and Continuous Quality Improvement Assurance

In accordance with section 471(e)(5)(B)(iii)(II) of the federal Social Security Act and California WIC sections 16587(d)(10) and 16587(d)(11)(A), the

Solano County Child Welfare Services and Solano County Probation

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assures that services provided in the CPP will be continuously monitored to ensure fidelity to the practice model, to determine the outcomes achieved, and to refine and improve practices based upon information learned, using a continuous quality improvement framework, developed in accordance with instructions issued by the CDSS. The agency agrees to participate in state level fidelity oversight, evaluation and coordination to determine the effectiveness of a service provided under the FFPS program.

Advancement of Fairness and Equity Strategies Assurance

In accordance with the Governor’s Executive Order N-16-22, and consistent with California Five Year Prevention Services State Plan, the

Solano County Child Welfare Services and Solano County Probation

(NAME(S) OF PARTICIPATING CHILD WELFARE SERVICES AND/OR PROBATION AGENCY)

assures that the implementation of interventions, services and supports should be equitable, culturally responsive and targeted to address disproportionality and disparities experienced by black, indigenous, and people of color, as well as lesbian, gay, bisexual, transgender, queer and plus (LGBTQ+) children and youth.

Assurance of Coordination with Local Mental Health

In accordance with section 471(e)(10)(C) of the federal Social Security Act and California WIC section 16588(f) (3), the

Solano County Child Welfare Services and Solano County Probation

(NAME(S) OF PARTICIPATING CHILD WELFARE SERVICES AND/OR PROBATION AGENCY)

assures the establishment of a joint written protocol, based on the model developed by the CDSS and Department of Health Care Services for use among the child welfare agency, probation department, behavioral health agency, and other appropriate entities to determine which program is responsible for payment, in part or whole, for a prevention service provided on behalf of an eligible child.

Assurances Signatures

SIGNATURE: These assurances must be signed by the official with authority to sign the CPP and submitted to the CDSS for approval.

7/18/23


Signature of Neely McElroy, Deputy Director, Child Welfare Services

(DATE)

(SIGNATURE OF AUTHORIZED CWS REPRESENTATIVE)

7/20/23


Signature of Christopher Hansen, Director of Probation

(DATE)

(SIGNATURE OF AUTHORIZED PROBATION REPRESENTATIVE)

APPENDIX I

Solano County Capacity Assessment: Summary of Findings and Areas to Address

Domain	Strengths	Areas to Develop & Challenges	Possible Strategies & Next Steps
Motivation for Change	Leadership Buy-In; Collective Commitment to Change		This is a major area of strength in Solano County; provision of additional training to staff on the role they play in child abuse prevention
Provider Capacity & Capability	Established Meeting Frequency; Adaptability; Shared Value	Information Sharing & Exchange	Develop a publicly accessible website with planning progress; seek information on navigating legal considerations and implementing best practices; develop information sharing templates; training and communication for staff on public agency initiatives and innovations
System Capacity & Capability	History of Cross-Sector Partnerships	Implementation Support for CQI; Data Collection; Adequate Staffing	Develop better processes for regularly engaging children, youth and tribal communities; adding a planning analyst to expand capacity for CQI/data collection; develop better databases for tracking and monitoring data
Policy Supports	Relationship with Local Governance	Data Sharing Agreements	Seek templates and best practices for data sharing agreements including how to navigate privacy/security concerns

For areas marked “Absent or missing,” what information or data might be helpful and how can the Title IV-E agencies, other public organizations and community partners gather information or data? How can CDSS provide guidance or assistance?

Solano County seeks additional guidance from the state on the implementation of CQI including roles of the public agency and service providers and standards.

Guidance from the state on information sharing and privacy protection both across agencies and with external partners beyond what has been provided via ACLs to date would be useful.

More information about the Community Pathway would also be helpful, including how EBP model fidelity should be enforced and what the role of CBOs in safety and risk monitoring would be.

Which of the subdomain subcategory attributes (e.g., culture & climate, information sharing, trust in leadership, mission and vision, partnership, existing system coalitions, community interaction, infrastructure, existing policies) are completely established?

Shared mission and vision/buy-in between public agency and stakeholders; collective commitment to change; trust and shared values; numerous existing system coalitions for collaboration; strong infrastructure for cross-sector partnership; respect and support from local governance; provider adaptability

Which subdomains need further development? (e.g., Information Sharing & Exchange, Organizational Stability, Cross Sector Partner Investment, etc.)

Information Sharing & Exchange; Implementation Support for CQI; Data Collection; Adequate Staffing; Data Sharing Agreements

Prioritize the area(s) that require further technical assistance below.

- 1) Data and information sharing across agencies and with stakeholders
- 2) CQI implementation support
- 3) Community Pathway roles and responsibilities
- 4) Payor of last resort implementation for EBPs

APPENDIX II

Capacity Assessment

PLEASE USE THE FOLLOWING SCALE TO ASSESS THE ITEMS BELOW:

- 0 (Absent or Missing) indicates that the Title IV-E agency is **not yet ready** and motivated change or comprehensive prevention planning.
- 1 (Emerging) indicates that the Title IV-E agency is **somewhat ready** and motivated for change to begin the process of comprehensive prevention planning.
- 2 (Established) indicates that the Title IV-E agency is **ready** and motivated for change to develop a comprehensive prevention plan.

Domain	Subdomain	Item	Rating	Notes/Rationale/Attachments
Motivation for Change	Leadership Buy-In	Leadership states change is needed and beneficial.	1.82	New leadership team, motivated for change.....Recent change in leadership at the Title IV-E agency has demonstrated commitment to improving system.....I've noticed how proactive/supportive leadership is at several committee meetings I attend....Leadership has already begun change processes.
Motivation for Change	Stakeholder Buy- In	Stakeholders state change is needed and beneficial.	1.38	Youth advocates, and youth and families have vocalized a desire for change.....Not sure if everyone realizes change is needed but we are somewhat there!....Stakeholders are supportive of needed change..... staff could use more training on the role we play in preventing child abuse
Motivation for Change	Collective Commitment to Change	There is shared resolve and commitment for change among Title IV-E agency	1.65	We need to continue to expand the partners at the table.....There has been the development of several

		leadership, other public agencies and community partners.		collaboratives and committees (e.g., TAY collaborative, QPI Collaborative, Child Abuse Council, Foster Youth Education Planning Team, SOC TILT) to push change.....Just started attending meetings, I believe collective is somewhat ready, need to continue to attend to assess further.....Evidenced by active participation representing all of these groups in the SOC ILT and in the CAPC.
Provider Capacity and Capability	Information Sharing and Exchange	Best practices for sharing information is established.	0.91	PHI mandates hamper information sharing....A website page with planning progress would be helpful to refer partners to.....Information sharing is a challenge here- conservative interpretation of legal teams.....Nothing is established besides collaborative meetings....Information sharing does take place, but it happens in silos. Interagency departments need to do a better job at sharing information. Are best practices for this defined?.....Individuals are motivated to coordinate and share information. Practices need to be put in place.... Data sharing is a huge hurdle for us

<p>Provider Capacity and Capability</p>	<p>Communication Strategy</p>	<p>Title IV-E agencies, other public agencies and community partners have effective processes in place for communication about change and new initiatives.</p>	<p>1.06</p>	<p>We need to widen our community partners and make templates for sharing the information.....SOC, and other collaborative teams have recent and established processes.....Nothing is established besides collaborative meetings.....I've been working in Solano County over 20 years, communication across the board has always been challenging but we can get there!....The SOC ILT and CAPC are both effective and efficient places to share information and are used for that purpose....Individuals are motivated to coordinate and share information. Practices need to be put in place</p>
<p>Provider Capacity and Capability</p>	<p>Established Meeting Frequency</p>	<p>Meetings (in person, virtual, telephonic) are regularly coordinated.</p>	<p>1.76</p>	<p>Happening....Strength for our teams.....Meetings happen regularly and are well-coordinated....We are in regular meetings with the Title IV e agencies through our role as convener of the CAPC and member of the SOC ILT. Not sure exactly what type of meetings are referenced here.</p>
<p>Provider Capacity and Capability</p>	<p>Transparent Communication with Cross-Sector Partners</p>	<p>Leaders practice reflective, supportive communication.</p>	<p>1.47</p>	<p>Just began participating. So unknown.....Current team is strongly on board, new to this county....We feel that our input is always heard and valued when we</p>

				communicate with the Title IV E agencies.
Provider Capacity and Capability	Organizational Stability	There is stability among leadership within Title IV-E agencies, public organizations and community partners, including agency directors, administrators, and program managers.	1.22	My experience is that leadership in County has had many changes in staffing.....Significant recent (and likely still to come) turnover among County and Department Leadership....Lots of changes recently.....There have been recent retirements occurring in the Title-IVE agency that has somewhat disrupt the organization's stability. Partners are stable.....All agencies experiencing staffing shortages and retention but I believe Title IV-E are doing what they can.....As there is new leadership, one would expect stability but the change is recent and some holes are being filled..... Turnover and low bandwidth makes this challenging sometimes
Provider Capacity and Capability	Organizational Equity	Organizational culture is inclusive and diverse.	1.47	Participated with the county partners in TILT and sharing how to support staff internally is a work in progress.....Significant strength in Solano County....County agency is diverse, less so in community.....Diversity exists, yet decision-maker diversity and inclusion still need improvement.....This is certainly true of CWS; not as familiar with the culture of Probation.

<p>Provider Capacity and Capability</p>	<p>Feedback Loop</p>	<p>Title IV-E agency staff, other public agencies and community partners have opportunities for involvement in discussions and decisions.</p>	<p>1.29</p>	<p>Was recently invited to the planning process, was not aware of the work before the personal invite from CWS.....Information sharing good, not clear how strong group is at constructive feedback.....Feedback is only requested for required State planning. No follow up.....Yes! All agencies open to feedback and discussion.....This a new phenomenon under the current leadership....This is true for those community partners that are part of the SOC ILT. Not sure about opportunities for those outside of these groups.</p>
<p>Provider Capacity and Capability</p>	<p>Adaptability</p>	<p>Title IV-E agencies, public organizations and community partners support innovation and foster a learning organization.</p>	<p>1.53</p>	<p>I hear and experience support for innovation in the planning process.....County structure struggles with speedy adaptability....More management support would be ideal, making sure that staff are clear about what kind of innovations the agency is trying to lead. In general, the providers mentioned are supportive and foster learning.</p>
<p>Provider Capacity and Capability</p>	<p>Shared Values</p>	<p>Leadership within Title IV-E agencies, other public organizations and community partners have shared awareness and are committed to the vision and mission.</p>	<p>1.72</p>	<p>Serving families and youth is a shared value across the Title IV-E agency and its partners. Yet, we lack an articulated shared vision and mission.... This continues to improve!</p>

<p>Provider Capacity and Capability</p>	<p>Cross-Sector Partner Investment</p>	<p>Title IV-E agencies, other public organizations and community partners have committed adequate time and resources to the task of implementing a comprehensive prevention plan.</p>	<p>1.18</p>	<p>Regular planning meetings schedule and happening.....Recently added additional manager position in CWS. Probation and BH are consistently a strong team member.....Staff shortages have only been exacerbated since COVID-19. With shortage of staff, resources and prioritization of tasks have been impacted.....Hiring/staffing has been at a crisis point for many public/private orgs this year.....Not sure that everyone knows what time and resources will be needed, but there is commitment to the development and implementation of a plan..... More can be done</p>
<p>System Capacity and Capability</p>	<p>History of Cross- Sector Partnerships</p>	<p>History of success, effectiveness, flexibility, openness to new goals/tasks with cross-sector partners.</p>	<p>1.53</p>	<p>We have had good partnerships for many years with Solano H&SS and the last 4 years with CWS. Have not been connected to probation or juvenile justice system directly.....Experience in rolling out Continuum of Care changes, and CSEC changes, yet struggles to reach desired outcomes.....There is a solid history of successful cross sector collaboration in our County.</p>

<p>System Capacity and Capability</p>	<p>Community Engagement Strategy</p>	<p>Title IV-E agencies, other public organizations and community partners have structures and processes in place to engage tribes, youth, parents and caregivers, those with lived experience, and underserved populations in change initiatives.</p>	<p>1.12</p>	<p>Unclear what process are in place to engage youth and tribes in particular.....We can always learn more about each other for the full support of families to connect to resources.....Lacks systems in place to engage youth and tribal communities.....There are many networks and partnerships that reach those with lived experience and underserved populations in our County. However, more effort needs to be done to engage tribes, and youth....Engagement and opportunities to engage unserved populations varies across the system</p>
<p>System Capacity and Capability</p>	<p>Community Involvement</p>	<p>Community members from various organizations are encouraged to actively participate in planning, implementing, and evaluating initiatives.</p>	<p>1.18</p>	<p>I am not aware of community member participation in this work.....We need to ensure more community members get involved....There is effort to engage the community to participate but is not consistent, or regularly.</p>
<p>System Capacity and Capability</p>	<p>Needs Assessment</p>	<p>A needs assessment has identified the gaps in services and evidence- based practices (EBP's) in the service array to be included in the comprehensive prevention plan (counties may leverage existing assessments or</p>	<p>1.31</p>	<p>Not sure how up to date the needs assessment is.....CHIP, CHA, CHNA, ATOD....Has existing required state plan that is updated every 2-5 years.....Ongoing....CAPC and other agencies have completed some of this work.....A needs assessment identified gaps</p>

		analyses on service array).		in services, but additional work may need to be done to identify all providers providing EBPs.
System Capacity and Capability	Implementation Support for CQI	Time and resources are built in for continuous quality improvement (CQI) and evaluation efforts.	1.0	Just beginning....Strong support for concept and lots of effort to apply. Not sure sufficient time/resources are built in....This is a hit/miss at the county level.....Recently expanding FTE capacity with the addition of a planning analyst, but not a robust unit to extend support to contracted agencies.....Unable to answer – There is intentionality to ensure this occurs. It has been discussed often.
System Capacity and Capability	Data Collection	Title IV-E agencies, other public organizations and community partners have data systems and processes in place to track and monitor the comprehensive prevention plan outputs and outcomes that inform decision-making.	1.0	Recently expanding FTE capacity with the addition of a planning analyst, but not a robust unit to extend support to contracted agencies.....I think all agencies are on target with data collection. Everyone understands the importance.....Contracted agencies have data systems and process in place, but work in silos, or do not practice clear communication (lots of red tape), which can lead to delay of inform decision-making.
System Capacity and Capability	Adequate Staffing	Staffing levels support effective functioning and implementation of new programs and practices.	0.94	Staffing especially after the pandemic is an issue.....Lacking staff across system to provide level of support needed.....Staffing

				struggles continue but I believe agencies are trying.....Staffing levels have been a frequent topic of discussion in recent years. The pandemic has caused staffing shortages across cross sector partners.....All organizations appear to be working really hard to fill vacant positions and the workforce shortage across the State does impact capacity for implementing programs timely and effectively
System Capacity and Capability	Expertise in Data Analysis and Accessibility	Title IV-E agencies, other public organizations and community partners have the internal expertise or ability to access external expertise to collect and analyze data.	1.29	Our county has collaborated to support private and public knowledge and use of consultant supports.....Very strong epidemiology team in Public Health Division.....Lacking staffing across system to provide level of support needed.....Great improvement has been noticed in the last couple of years.
System Capacity and Capability	Infrastructure	Title IV-E agencies, other public organizations and community partners have appropriate resources (e.g. staff, facilities, materials, and technology) to develop a comprehensive prevention plan and begin implementation.	1.24	I believe the County has the capacity, and if willing can support the non-profits to share their data and planning time.....All agencies and programs are experiencing staffing shortages.....Some databases exist, but databases do not have the capability to share across systems to track and monitor data

				collectively.....Staffing is an issue across the board but dedication from agencies is apparent.....Strategies TA is helping in the coordination and planning efforts and contracted with a trusted agency to serve as the County’s Child Abuse Prevention Council.
Policy Supports	Relationship with Local Governance	Leaders of the Title IV-E agencies, other public organizations and community partners have a positive working relationship with local (city/county) governance body (i.e. Board of Supervisors, City Council, etc.).	1.71	Our experience has been good and when supported by the County programs, we are seen as legitimate.....Major strength as the Title IV-E agency. Respected among government and civic leaders in the community.
Policy Supports	Data Sharing Agreements	There are data linkage and information sharing agreements among Title IV- E agencies, other public organizations and community partners.	1.03	This has been a challenging area to navigate though all partners agree that it’s critical to figure it out.....Yes for us, through our child care subsidy programs.....Has been consistent challenge.....This is an area where growth is needed, and currently interferes with service delivery....Probation has data linkage with providers and contractors.....Sharing information agreements are in place with those agencies providing preventive, secondary and tertiary services. Primarily mental health, medical, and educational services.
Policy Supports	Alignment with Current Initiatives	The comprehensive child and family well-being prevention plan supports existing	1.09	Still building this....?? plan??.....Quality Parenting Initiative (QPI), Child Abuse

		<p>programs and initiatives and aligns with existing county practices.</p>	<p>Prevention Council, co-location services of various partners supporting youth and families, Positive Parenting Program (Triple P) are examples of existing initiatives that are prevention-focused, and would fit well into future prevention planning.....Currently there is not an existing comprehensive prevention plan, however, the Solano Child Abuse Prevention Council has been serving in the role of a community council whose primary purpose is to coordinate the community's efforts to prevent and respond to child abuse. The prevention plan does not exist; how can this be answered.</p>
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