



Assumptions and Suggestions Assumptions Suggestions • Everyone is here to better • When you feel discomfort

- help the families you serve
 Everyone is willing to make some change to better help the families you serve
- When you feel discomfort, ask yourself, how is this challenging the power I have and the power I want to keep

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Agenda

• Define commonly used terms

• 1st, 2nd, and 3rd order change

• With Families

• With Direct Service Workers

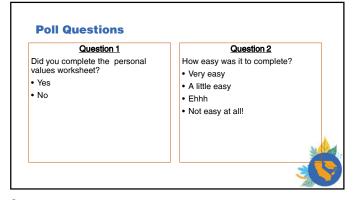
• With Clinicians

• With Leadership/Administration

• Within Organizations

• Q&A

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Terms

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"...[O]ppression refers to the vast and deep injustices some groups suffer as consequences of often unconscious assumptions and reactions of well meaning people in ordinary interactions, media and cultural stereotypes, and structural features of bureaucratic hierarchies and market mechanisms..."

(Young, 2000)

Equality: Everyone receives the same amount of resources, access, education, opportunities regardless of the individual need.

Inequality: The distribution of resources is unbalanced allowing some individuals to receive more than others.

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Equity: Consideration is made based on differences between individuals to accurately estimate the amount of resources, access, education, opportunities each person needs.

Inequity: An unfair and unjust distribution of resources. The distribution may quantifiably be exactly the same for each person yet dismisses the agency of the individual.



Dominant group- a group of people systematically advantaged by society because of group membership

Minority/subordinate/targeted group- a group of people that are systemically disadvantaged by society because of group membership.



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Social location: is the intersection of privilege and oppression tied to being a member of dominant/targeted groups

"Once we realize that there are few pure victims or oppressors, and that each one of us derives varying amounts of penalty and privilege from the multiple systems of oppression that frame our lives, then we will be in a position to see the need for new ways of thought and actions" (HIII COLIDIA, 1993 p. 20)



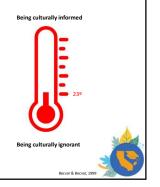
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Change

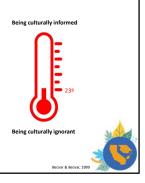
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- Homeostasis- system's tendency towards stability
- Goal- to make the stability/comfort more culturally informed

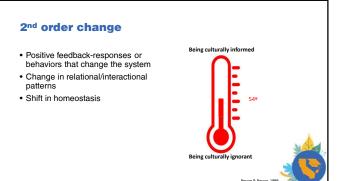


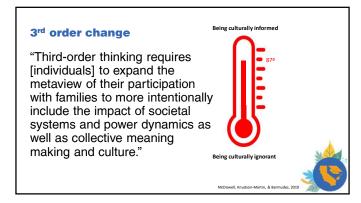
1st order change

- Negative feedback- responses or behaviors that maintain the system
- Immediate, superficial solutions
- Relational patterns remain the same
- · Maintain homeostasis



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Change in Families

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Poll Question

Question 3

What stage of change do you actively practice now?

- •1st order change
- •2nd order change
- •3rd order change

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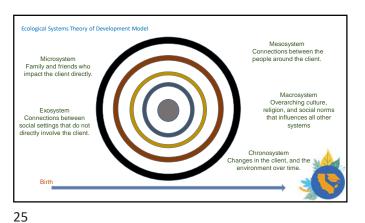
Families function as emotional and relationship systems, and family members influence – and are influenced by – one another at individual, dyadic, systemic, and intergenerational levels.

—Bowen (1978)





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The Newcomb Family 28; born in Trinidad, and moved to the US at the age of 8; Christian/Seventh Day Adventist Employed as an elementary school teacher Working class background/ single-parent home

One child

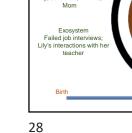
Riley

- 1st grade at private SDA institution
- Mandated to services due to multiple reports of family violence
 - One report was made by Riley's mom
 - Last report made by Lily's school due to prominent bruising seen on Riley's arms, and Lily disclosing that her and her mom had been sleeping

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The Newcomb Family - Intake/First Contact

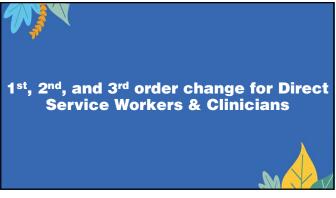
- - Jeremiah 30; born in the US and is of Caribbean descent; Christian/Seventh Day Adventist
 - Currently unemployed; had plans to be a boxer
 - Middle class background/ dual-parent home
- Forced into marriage due to getting pregnant
- In-laws are in house with them
 - Tense relationship, receives overt messages from MIL that she "trapped" Jeremiah and ruined his dreams
- Jeremiah displays bursts of aggression and rage
 - Will physically lash out towards her
 - Forcibly remove her and Lily from the home
- Reports that divorce is not an option because it goes against their beliefs

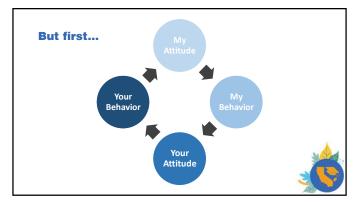


Lily/Jeremiah; Jeremiah/His Parents; Lily/Paternal Grandparents; Jeremiah/Riley's Mom; Lily/Maternal Grandmother; 'The Parents' Macrosystem Religious beliefs; cultural norms; FOO rules Chronosystem

Pregnancy; marriage; in-laws moving in; Jeremiah losing his job; etc.

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1st Order Change – Direct Service Professionals

- Educating yourself on the presenting issues of the families you serve
- Posting signage that honors diversity and equity
- Compassionately offer appropriate solutions





1st Order Change - Clinicians

- Acknowledge the necessity of being culturally informed
- Ask colleagues with marginalized identities for techniques to discuss oppression
- Ask clients about their various identities, without using that information to contextualize problem formation and maintenance in the system.



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2nd Order Change – Direct Service Professionals

- Have courageous conversations
- Implement practices that can assist consumers in reaching their desired outcomes



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2nd Order Change - Clinicians

- Be comfortable with not being the expert in the room.
- Be an advocate for non-prejudicial language
- Incorporate culturally relevant theories, materials, and clinical practices
 - Culturally responsive therapy
 - Critical race theory
 - Relational-cultural theory
 - Cultural genograms



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Socioculturally Attuned Practice

- "Practice that is aware and responsive to the intersections of societal context, culture, and power in client experience and positioned to promote equity" (p. 47).
- Acknowledge our identities and the stories we carry about ourselves and others' identities
- Be aware of power dynamics and their fluid nature
- Engage with clients within the framework of their sociocultural realities



3rd Order Change – Direct Service Professionals

- Understanding the connections between societal power, privilege, and oppression, and their direct influence on the client system.
 - What is your self-narrative? How are you societally positioned? What narratives do you hold for others?
- Critiquing and changing office practices



3rd Order Change - Clinicians

- Attune to Context & Power
 - Discerning the experiential, emotional, and relational impact of society on the client system
- **Name Injustices**
 - Intentionally putting a name to unjust practices
- **Value What Is Minimized**
 - Listening and empowering clients to name unjust practices that were previously silenced or dismissed



3rd Order Change - Clinicians

- **Intervene In Power Dynamics**
 - Interrupting inequities when they are witnessed
 - · Promoting shared responsibility and accountability
- **Envision Just Alternatives**
 - Providing space to imagine just relational alternatives
- Transform to Make the Imagined A Reality
 - Collaborating with client to create the life/system/relationships they've imagined



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Consider this...

Riley and Jeremiah have one vehicle, and they live in an area that is not supported by public transportation. She has been inconsistent with attending her individual sessions, and when she does come, she usually has Lily with her. During therapy she presents as irritated and distracted, and sessions are often interrupted by Lily knocking on the door and asking for food. Additionally, you notice there is resistance whenever you broach the subject of her marriage. When you ask about her irritation, Riley responds that there are budget cuts happening at her school, and she will be unemployed at the end of the month.

In a team meeting, you learn that her disposition is completely different in the couple/family sessions. Her and Jeremiah are on time, and she is reportedly enthusiastic to "fix things within her family." It is also shared that they are experiencing food insecurity, financial instability, and Riley has have been heavily reliant on church members for help with Lily.

Change Process in Action

- 1st Order Change DSP
 - Encourage Riley to check out the ride-share options in her area, and share tips on how to find discount codes.
 - Compile a list of child-care options Remind Riley to inform the office when she is running behind
- 2nd Order Change DSP Have snacks and activities on hand to keep Lily engaged while Riley is in session
- 1st Order Change Clinician
 Prepare for the initial session by reading Riley's file and asking a coworker who also identifies as Caribbean to "brief you" on the culture.

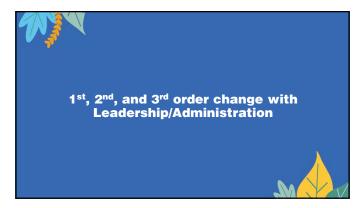
 During the session angourge Riles
 - During the session, encourage Riley to develop a plan on finding a new source of income
 - 2nd Order Change Clinician

 - Name and validate the frustration Riley feels about losing her job
 Invite Riley to dialogue about her thoughts how her identities influencher view on unemployment.

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Change Process in Action

- 3rd Order Change DSP
 - Advocate for onsite childcare Propose and advocate for partnerships with transportation companies and food pantries.
- 3rd Order Change Clinician
 - Work with DSPs to advocate for changes
 - Employ a cultural genogram to gather information, and guide dialogue on Riley's experience of the world.
 - Conceptualize how the roles, rules, and norms of Riley's systems may contribute to her current positioning
 - · How are women viewed in her culture and religion?
 - Name and gently challenge themes patriarchy and blind submission.



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1st order change- Leadership/Administration

- Buying staff inclusive paraphernalia (t-shirts, buttons, magnets)
- Hiring culturally diverse staff w/o change in culture
- Implementing mandatory diversity training w/o follow up
- Placing historically marginalized people on ADEI committees



2nd order change -Leadership/Administration

- Addressing and condemning prejudice as you see it
- Giving employees the space to propose new behaviors/ policies and the support to execute them
- Hiring culturally diverse staff while making them feel like they belong



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3rd order change- Leadership/Administration



Analyze self of the leader and leadership style oAuthentic Leadership oInclusive Leadership



3rd order change- Leadership

Authentic Leadership

- · Self-awareness
- · Internalized moral perspective
- Balanced processing
 Relational transparency



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3rd order change- Leadership

Inclusive Leadership "While it encapsulates diversity in its various forms, including characteristics that are both observable and unobservable within a social system, and recognizes such diversity as a means for achieving collective goals, inclusion requires that all individuals feel able to fully and meaningfully contribute to shared goals regardless of group memberships and to do so without assimilating to established norms or relinquishing any part of their identity."



Contextualize Imposter Syndrome



- Often staff from historically marginalized communities feel as though they do not belong
- Have conversations about the imposter syndrome in the context of historical and present-day oppression
- · Deconstruct meaning of professionalism
- Provide positive feedback



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1st order change-Organizations

Hiring those with historically marginalized backgrounds in leadership positions

• No support

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- Few resources
- Organization is failing



1st order change-Organizations

- Cultural Blindness- organization attempt to be unbiased, do not consider cultural influence
 - . Treatment is universal, focus on assimilation to dominant culture
- Cultural Pre-Competence- understand agency limitations & superficial changes



2nd order change -Organizations

- Cultural Competence- acceptance & respect for difference, self-
- assessment of policies & resources
 Get input from those in historically marginalized groups, provide resources and support to process of being more culturally informed
- Create task force and actually implement the suggestions on task force
- Reassess goals, mission, and vision.



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3rd order change- Organization

- Cultural Proficiency- holds culture in high esteem & add to culturally informed practices
- Consistently including community voices
- Governing bodies reflecting constituents served
- Changing organizational assessment

 - Which policies promote equity and access? Which do not?
 What differences exists between those that create/implement policies and those who follow the policies?



Obstacles to a Being More Culturally Informed

- Lack of awareness of systemic and societal oppression
- Fear
- Guilt/shame
- Compliance with systemic/social oppression
- Aligning with power/privilege/prestige



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Being Culturally Informed is a lens

- It took time and intentional practice for you to naturally/ organically do your current job
- It will take time and intentional practice for you to develop a culturally informed lens



It is a way of being It is a way of viewing the world It is a way of interacting with the world



Thank you!



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