









THE COMPREHENSIVE PREVENTION PLAN
LEARNING SERIES

TODAY'S TOPIC:
PREPARING THE
WORKFORCE TO
DELIVER FAMILY FIRST
PREVENTION SERVICES

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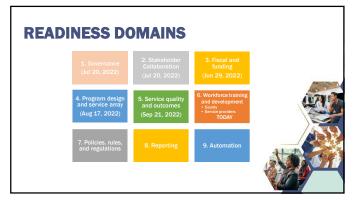


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AGENDA

10:15 am	Agenda & Introduction to the Domain - Khush Cooper	
10:25 am	CDSS Statewide FFPS Workforce Development Plan - Kelly Winston	
10:35 am	Training to Prevention Principles: Tier 1 - Jennifer Rolls Reutz	
11:05 am	Break	
11:15 am	FFPS Foundational for Direct Services Staff: Tier 2 - Kelly Winston	
11:25 pm	EBP-Specific Training for Practitioners: Tier 3 - Dan Edwards	
11:55 am	Break	
12:05 pm	Reflections	A STATE OF THE PARTY OF THE PAR
12:20 pm	Open Q&A	THE STATE OF THE S
12:50 pm	Wrap-up	
1:00 pm	Webinar Ends	at a second
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ELEMENTS OF THIS DOMAIN

Workforce development resources for and training in three Tiers:

- 1. Prevention frameworks, mindsets and principles, including linking prevention and the Integrated Core Practice Model (ICPM)
- 2. Casework
 - Assessment
 - Candidacy
 - Safety monitoring
 - Risk assessment
 - ICPM
- 3. Evidence-Based Practice (EBP) practitioners for locally-selected EBPs

Training plans, schedules, curricula, trainers, contracts, funding for all the above







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THREE - TIERED TRAINING PLAN:

Tier 1: Prevention Principles

Tier 2: FFPS Foundational for Direct Service Staff

Phase 1: Prior to implementation of CARES

Phase 2: Aligned with implementation of CARES

Tier 3: EBP Informational Webinars



TWO PRIMARY TARGET AUDIENCES:

Title IV-E Staff

- CWS Social Workers and Supervisors
- Probation Officers and Supervisors
- IV-E Tribal Staff

Community Pathway Staff

- Family Resource Centers (FRCs)
- California Child Abuse Prevention Councils (CAPCs)
- Other community and county agencies



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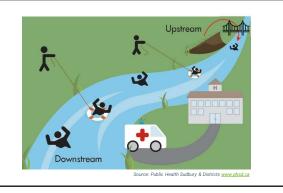
TRAINING TO PREVENTION PRINCIPLES - TIER 1

MOVING UPSTREAM
TO SUPPORT AND PROMOTE
CHILD AND FAMILY WELL-BEING

Jennifer Rolls Reutz



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LEVELS OF PREVENTION

PRIMARY

These activities are directed at the general population to strengthen communities and improve child well-being by focusing on the social determinants of health, defined as the conditions into which people are born, grow, work, live, and age, and the wider set of forces and systems shaping the conditions of daily life.

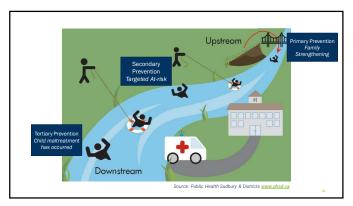
SECONDARY

These activities are offered to populations that have one or more risk factors associated with compromised well-being or child maltreatment, such as poverty, parental substance abuse, young parental age, parental mental health concerns, exposure to violence, and parental or child disabilities. Programs seek to build protective factors and mitigate the risk factors.

TERTIARY

These activities focus on families where child maltreatment has occurred, seeking to mitigate its trauma and reduce the negative consequences of the maltreatment and to prevent its recurrence.

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LEVELS OF PREVENTION STRATEGIES

Primary strategies may include:

- Increasing social connections within the community
- Improving health and access to healthcare

Secondary strategies may

- Secondary strategies may include:

 Increasing accessibility to family resource centers that offer information and referral services to families living in low income areas

 Offering parent education programs in strategic locations
- Providing home visiting programs that provide support and assistance to expecting and new mothers Providing respite care for families that have children with special needs
- Increasing access to family-centered substance abuse treatment services
- Connecting families to public assistance programs such as CalWORKS and CalFresh

- Tertiary strategies may include:

 Providing family reunification services

 Providing permanency planning

 Offering parent support groups that help parents transform negative practices parenting behaviors and attitudes

 Providing mental health
- attitudes
 Providing mental health
 services for children
 and families affected by
 maltreatment
 Providing parent
 mentoring
 programs to
 families in crisis





REIMAGINING PREVENTION

To reimagine prevention, we need to:

- Explore what a prevention mindset entails
- Examine how you are already doing prevention
- Take action to strengthen families through your work



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WHAT IS PREVENTION MINDSET?

- Accepting a collective challenge to reduce child abuse and neglect and increase child, family, & community well-being
- Enacting change through shared vision
- Changing community conditions, building on community strengths and enhancing individual family services and supports
- Centering goals and work in equity
- Making community voice and partnership need to be the drivers of change
- Everyone has a role. Nobody holds the whole solution. Collaboration is a necessity.
- Finding "upstream" primary prevention solutions by looking beyond silos and current funding structures focused on improvement and intervention
- Determining definitions of need and measures of progress using data on disparities and inequities

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WHY DO WE NEED A PREVENTION MINDSET?

- Overhaul needed in prevention work
- Breaking down silos of care
- Equity-centered and Culturally-responsive
- Cross-collaboration across systems



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HOW IS A PREVENTION MINDSET BENEFICIAL?

- Early intervention and support decreases likelihood of higher-level services
- Builds child and family wellbeing system throughout counties and State
- Access to primary prevention services uplifts all
- Healthy, thriving families who receive support before their level of need escalates



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Primary Prevention: Strengthening Families & Improving Community Well-Being



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PROTECTIVE FACTORS FRAMEWORK

Parental Resilience Social-Emotional Competence



Concrete Support in Times of Need Understanding Child Development



Parental Resilience

The ability to recover from difficult life experiences, and often to be strengthened by and even transformed by those experiences



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Social Connections

The ability and opportunity to develop positive relationships that lessen stress and isolation and help to build a supportive network



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Knowledge of child development

The ability to exercise effective parenting strategies to guide and know what to expect as children develop in multiple domains (physical, cognitive, language and social and emotional)



Social & Emotional Competence of Children



Family and child interactions that help children develop the ability to communicate clearly, recognize and regulate their emotions and establish and maintain relationships

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Social Determinants of Health The conditions in which you live, learn, work and age affect your health Social Determinants of Health Access and Quality Neighborhood and Built Environment Social and Community Context Social Determinants of Health Access and Quality Neighborhood and Built Environment Access and Quality Neighborhood and Built Environment Social Determinants of Health Access and Quality Neighborhood and Built Environment Access and Quality Access and Quality Neighborhood and Built Environment Access and Quality Access and Quality Access and Quality Neighborhood and Built Environment Access and Quality Ac

TWO COMMON FRAMEWORKS

Protective Factors

- Family-focused
- 5 Factors
- Protective factors are characteristics or strengths of individuals, families, communities or societies that act to mitigate risks and promote positive wellbeing and healthy development

Social Determinants of Health

- System-focused
- 5 Domains
- Social determinants of health (SDOH) are the conditions in the environments where people are born, live, learn, work, play, worship, and age that affect a wide range of health, functioning, and quality-of-life outcomes and risks.

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WHERE DO WE START?

- Individual Mindset
- Organizational Mindset
- Community Collaboration



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PREVENTION MINDSET

Individual

- Knowledge, understanding or thoughts about Primary Prevention
- Reframing: "I used to think...now I'm wondering if..."

Organization

- Building a shared vision around prevention mindset
- Professional staff training and development

Community

- Upstream support from prevention planning team
- Get familiar with CAPC and FRCs in your area



TIER ONE: PREVENTION PRINCIPLES

- Training modules/theoretical approaches designed to impact larger change by teaching common principles across diverse agencies.
- Training that focuses on reaching a large audience of the workforce to help them in understanding their place in prevention work and to develop consistent prevention knowledge and approaches to be diffused across California.



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TIER ONE: PREVENTION PRINCIPLES

- · Audiences:
 - Caseworkers, supervisors, managers, directors from child welfare, juvenile probation, local service providers, community-based agencies, tribal agencies
 - County and community partners from behavioral health, substance use, public health, family resource centers, prevention networks

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TIER ONE TOPICS

Family First Prevention Services (FFPS) Overview

- Federal and state legislation
- Main elements required to implement FFPS
- Roles & responsibilities of staff and cross-sector partners



TIER ONE TOPICS

Shifting the Mindset

- Shifting perspective & practice from intervention to prevention
- Role of Community Provider in Supporting Families Overview of Integrated Core Practice Model (for those not familiar with ICPM)

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TIER ONE TOPICS

Implicit Bias/Disproportionality: Alignment with CPP

- Understanding how implicit bias affects work and practice
- Learning about current data on disproportionality with marginalized populations and how data contributes to disproportionality
- Learning how to identify and assist families with accessing culturally relevant services

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HOW WILL TIER ONE TRAINING BE PROVIDED?

- Curricula and materials are being developed at the state level
- Training for Trainers (T4T) will be provided
- Title IV-E staff will be trained through usual mechanisms
 - Child Welfare RTAs, LA County
 - Probation CPOC
 - Tribes Northern RTA



WHAT ABOUT COMMUNITY PATHWAY PROVIDERS?

- Details to be determined in conversation between counties, CDSS, and training contractors
 - Each county's plan is unique
- Statewide training
 Webinars and large group training
- Individual county responsibility
 Small group / discussion format
 Goal is to build local capacity to deliver training for sustainability purposes



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TIER ONE TIMING

Aiming to Start in Mid-2023

Exact timing depends on contracting and capacity



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TIER ONE TIMING

Aiming to Start in Mid-2023

Exact timing depends on contracting and capacity







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TIER 2 (PRIOR TO CWS CARES)

Family Services Prevention Plan

- Family and Tribal Engagement
 Safety and Risk Assessment
 Needs Assessment
 Service Identification—including EBPs
 Knowledge of local EBP availability
 Knowledge of local collaborating partners
 Specific training related to Pregnant and Parenting Foster Youth

Monitoring and Transition Planning

- Monitoring child safety and riskEvaluation of continued appropriateness of services
- Evaluation of continued appropriateness of se
 Data entry
 Reporting
 Tribal engagement in the monitoring process.
 Transition planning template
 Circles of Support tools



TIER 2 (AFTER CWS CARES LAUNCH)

Candidacy and Eligibility

Including compliance with ICWA

FFPSA Part 1 Prevention Plan

Build on FFPS Prevention Plan Development in first phase & add

- Documentation
- · Data entry
- Reporting

Monitoring and Transition Planning

Build on Family Services Prevention Plan Development in first phase & add

- Documentation
- Data entry
- Reporting



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WORKFORCE DEVELOPMENT PLAN LOGISTICS

Curriculum Development and T4T:

TBD

Training Delivery: Title IV-E Agencies

- Regional Training Academies
 Los Angeles County Training Bureau
 Chief Probation Officers of California (CPOC)

Training Delivery: Community Pathways

- Some statewide provision (using entitles with widespread reach)
 Some individual County Responsibility (using local expertise such as FRC's, CAPCs, others)
 Details to be determined in conversation between counties and CDSS and contractors

- Tier 1: Spring/Summer 2023

 Tier 2 (first phase): Following Tier 1

 Tier 2 (second phase): Aligned with implementation of CARES



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EBP-SPECIFIC TRAINING FOR PRACTITIONERS - TIER 3

Dan Edwards



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SELECTED EBPs IN CA (FFPSA)

- 1. Brief Strategic Family Therapy (BSFT)
- 2. Family Check-Up (FCU)
- 3. Functional Family Therapy (FFT)
- 4. Healthy Families America (HFA)
- 5. Homebuilders
- 6. Motivational Interviewing (MI)
- 7. Multi-Systemic Therapy (MST)
- Nurse Family Partnership (NFP)
 Parent-Child Interaction Therapy (PCIT)
- 10. Parents as Teachers (PAT)

*EACH EBP APPROACHES TRAINING IN THEIR OWN WAY



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OLD-FASHIONED APPROACH TO TRAINING

The usual approach:

Step One: Attend a half-day training (sometimes for CEUs)
Step Two: while there, get a binder and take good notes
Step Three: go back to the office and 'try it out'





The usual results:

- unsuccessful experience implementing wholesale; adopt the 'parts that work' \Rightarrow an 'eclectic approach'
- not much change in practice (but ...

a nice "Shelf of Shame" on the bookshelf)...





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A MORE MODERN VIEW

- I. Scope of Work: not just training but also licensing, QA, coaching, and implementation support
- II. <u>Training Requirements:</u> Vary, but generally the purveyors have firm guidelines about who gets trained, how, for how long, and how that training and coaching relationship is sustained
- Training and Licensing (T&L) are not 'one and done' but rather ongoing, annually-recurring relationships
- III. Ongoing Licensing: dependent upon providing consistent proof of EBP fidelity
- IV. <u>Economies of scale:</u> EBP purveyors offer discounts but approaches vary
- V. (Fortunately/Unfortunately)... EBP Training Partners (aka Purveyors): there are sometimes one, sometimes two, and sometimes multiple options to choose from re EBP training and licensing and each one may approach issues of training (including coaching support, QA, fidelity monitoring, and licensing) differently



THINKING ABOUT EBP 'CAPACITY-BUILDING'

Seven "Layers" or Levels of training needed to scale and sustain an EBP at scale

- 1. <u>Stakeholder Orientation:</u> Introduction for community (what are we getting ourselves into?)
- 2. Introductory Training: Basic information for clinical team / practitioners
- 3. Supervisory (and program director) training for those in charge on site
- 4. Booster training / ongoing 'CEU' training: to address evolving, complex needs of complex families
- $5. \quad \underline{\text{Quality Assurance / Database}} \, \underline{\text{management (fidelity monitoring)}} \, training$
- 6. Train the Trainer training (Expert training) i.e., capacity building
- 7. Replacement Training: assume 30% turnover per year, per team, at every level



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EXAMPLE ONE: NFP

[One T&L organization]

Nurse-Family Partnership (NFP) Education Overview

Nurse-Family Partnership's (NFP) education for nurse home visitors (NHV) and nurse supervisors (NS) consists of three categories:

- Initial Required Education (from hire to 6 months after Unit 2)
- Advanced Required Education (from 6-24 months after Unit 2)
- · Building Mastery (optional education available any time after Unit 2)

Updated: April 1, 2019



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EXAMPLE TWO: BSFT

Option One: Family Therapy Training Institute of Miami (FTTIM)

https://brief-strategic-family-therapy.com/

- '...FTIM is renowned for providing exceptional training in <u>Brief Strategic Family Therapy (BSFT®)</u> to behavioral health and mental health professionals. It was founded in 2003 by our Executive Director Olga E. Hervis, who co-developed BSFT® along with Jose Szapocznik in the 1970s.'
- Our training packages include: all travel costs, training materials and handouts, PowerPoint presentations, organizational review and recommendations, and ongoing support activities.
 - · Onsite Training Format
 - Workshop # 1 3 days
 - Workshop # 2 2 days
 - Workshop # 3 2 days
- Online Training Format
 - Workshop#1 6 half days
 - · Workshop#2 4 half days
 - · Workshop#3 4 half days



EXAMPLE TWO: BSFT

Option Two: Brief Strategic Family Therapy Institute

http://www.bsft.org/

... The Brief Strategic Family Therapy® Institute Model Managers offer an unparalleled depth and range of experiences with regard to their higher education, certification, licensure, professional experience, publications, funded research performed, honors and awards, editorial responsibilities, professional and honorary organizations, professional associations, teaching, invited and keynote presentations, and community service.

I. Three 3-day Interactive Workshops

- conducted at the agency site by a BSFT Model Manager; consists of three days that include interactive lectures, taped demonstrations of family therapy sessions, clinical case consultations, and class exercises.
- II. Regular Group Supervision Sessions
 - A Group supervision commences after the completion of workshop; the supervision is conducted via video conference and the BSFT Model Manager provides feedback on pre-submitted DVDs of theraphts' family seasons. (therapists need minimum caseload of 10 families to progress adequately through the supervision process)
 - ...family therapy sessions must be recorded digitally and sent to the BSFT Model Manager 48 hours before supervision.
- III. Booster Workshops

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EXAMPLE THREE: MI

- $\bullet \ \, \text{One oversight organization (MINT) but multiple MINT-certified trainers / training organizations}$
- · https://motivationalinterviewing.org/

From the site: 'MINT' is a professional organization of independent MI trainers and as such does not provide recommendations for trainers/specific events. If you are looking to engage an MI trainer for your organization or event, please review training profiles, and obtain contact information by clicking on "MINT Trainer Listings". If you are interested in attending a scheduled public training by a MINT member, see the advertised trainings under "Training Events."

 Approximately 60 MINT-certified MI trainers in CA alone – there is guidance on the website regarding "What might you expect out of different lengths and types of training?," but the onus of responsibility for ensuring that you get what you pay for is on the buyer (https://motivationalinterviewing.org/training-expectations



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"CONTROL ISSUES"



END USER "OWNS" RESPONSIBILITY FOR IMPLEMENTATION TRAINING







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CONSIDERED READY IF/WHEN:

- Has identified and documented the practices and administrative functions which will be required for delivery of services in chosen service array (training content needed)
- Has identified training partners and allocated appropriate funding to provide training and coaching on all Tiers
- Has completed conversations with all training providers regarding strategy to train staff regarding all areas
- Has drafted and agreed upon statements of work with training providers regarding how to train staff
- Written guidance and documentation exists regarding all the above in the form of a published Training Plan and Schedule



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- Parent-Child Interaction Therapy (PCIT)
 Parents as Teachers (PAT)



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ACKNOWLEDGEMENTS

This Learning Forum would not have been possible without the contribution of our esteemed colleagues.



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